



Prysmian Corporate Presentation

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Key figures

We are the world's leading supplier of cable solutions for energy and digital connections, helping people move electricity and data faster, farther, and more efficiently than ever before

€20B

IN REVENUES (2025)

2,398M

ADJUSTED EBITDA

1,171M

FREE CASH FLOW

44.2%

SUSTAINABILITY-LINKED
REVENUES

50%

EMPLOYEES AS
SHAREHOLDERS

Prysmian is the leading provider of solutions for energy and digital connections, delivering major electrical transmission projects on land and at sea, modernizing power grids, and unlocking renewable energy, electrification, and digital connectivity worldwide. The company combines engineering excellence with sustainability-driven innovation, enabled by its 34,000+ employees, 109 production facilities and 30 R&D centers in over 50 countries. Prysmian is a public company, listed on the Italian stock exchange and recorded 2025 revenues of approximately €20 billion.

Our plants

109
plants

50
countries

34,000
employees



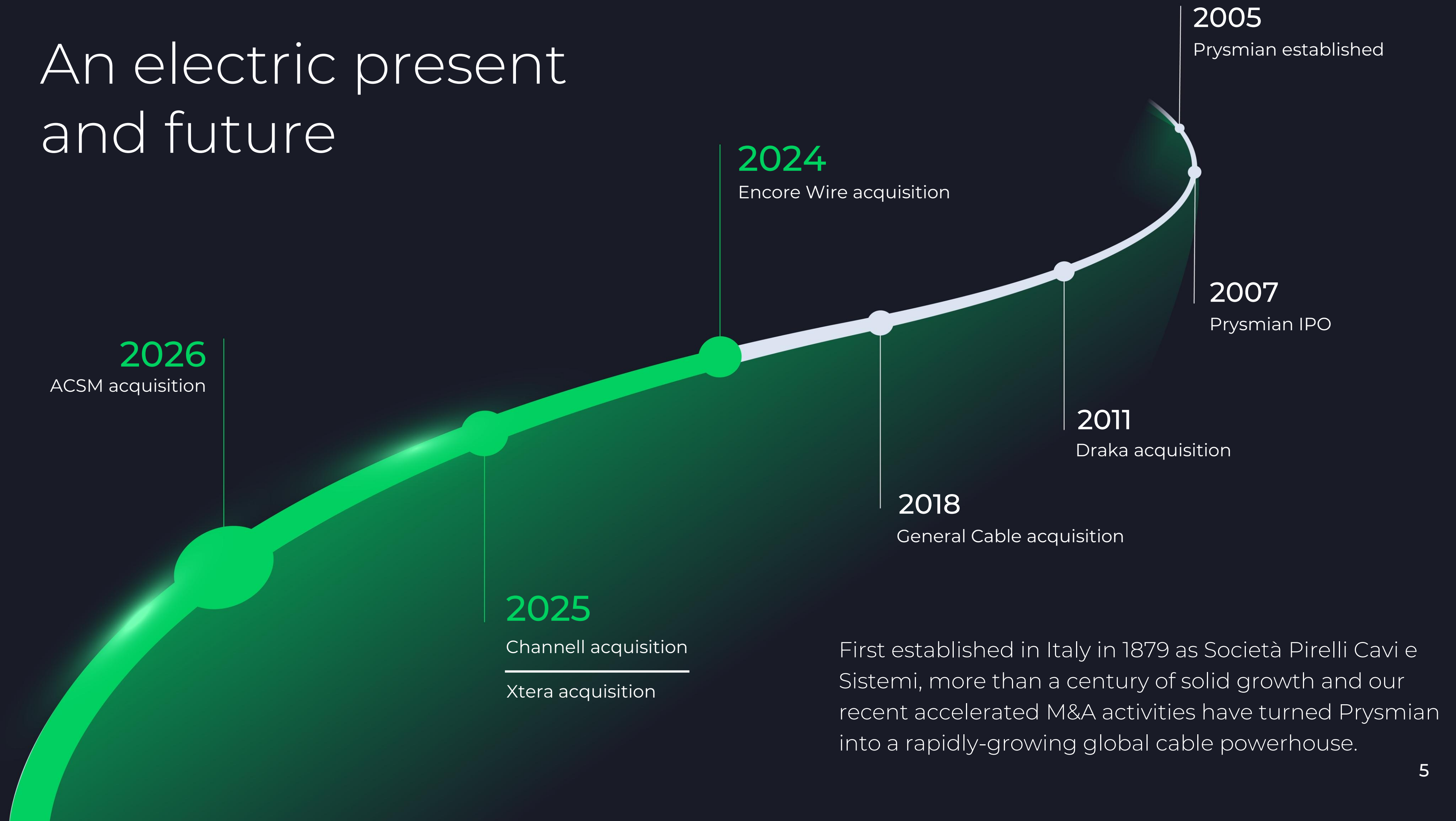
North America: 29 plants

EMEA: 50 plants

Latin America: 13 plants

APAC: 17 plants

An electric present and future



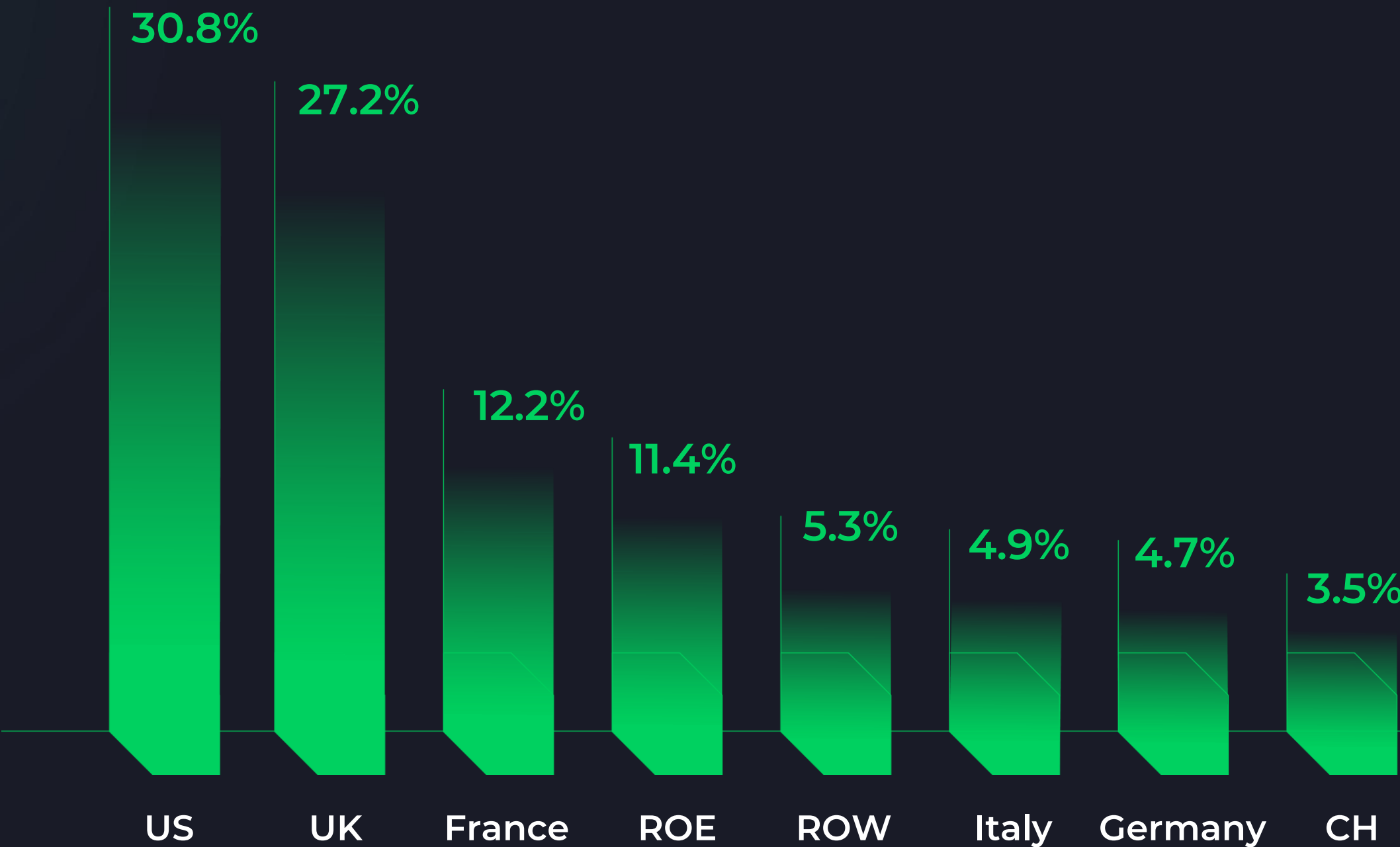
Proudly public

Prysmian is proud to consider itself a truly public company, its capital held largely by institutional investors from around the globe.

Shareholding base



Institutional investors



Targets for 2028

Prysmian stands at the intersection of two industries — electricity and digital — in constant expansion, as countries around the world work to electrify their towns and cities, connect renewables, build data centers, and more.

Profitability
enhancement

2.95–3.15

ADJUSTED EBITDA (€B)

Strong cash flow
generation

1.5–1.7

FREE CASH FLOW (€B)

Superior shareholder
return

15%–19%

2024-2028E EPS CAGR

Solutions provider

55%

SOLUTIONS (AS % REVENUE)

Sustainability + innovation = success

Prysmian unites sustainability and innovation into a single core strategy, transforming our company from mere cable manufacturer into a global provider of sustainable solutions for energy and digital.

44.2%

of revenues from
sustainable solutions

40.2%

reduction in scope 1 & 2
emissions

59.7%

reduction in scope
3 emissions

Net Zero

by 2035, fifteen years
ahead of schedule

50%

of employees are
shareholders

21.3%

of all materials
acquired drawn from
recycled materials

Best-in-class

Prysmian achieved an S&P Global Corporate Sustainability Assessment score of 85/100, the highest in its category, earning our company a coveted “Top 1%” distinction in 2026.

Turning trends into sustainable growth

Prysmian is uniquely positioned to provide solutions for some of today's hot topic energy and data demands, from connecting renewables to existing grids, to improving energy efficiency and expanding the world's digital network.



Accelerating the transition to renewable energy

From 30% to 70% renewable sources by 2050



Enhancing grid efficiency

2x annual grid investments



Growing electricity consumption

+2x electricity demand

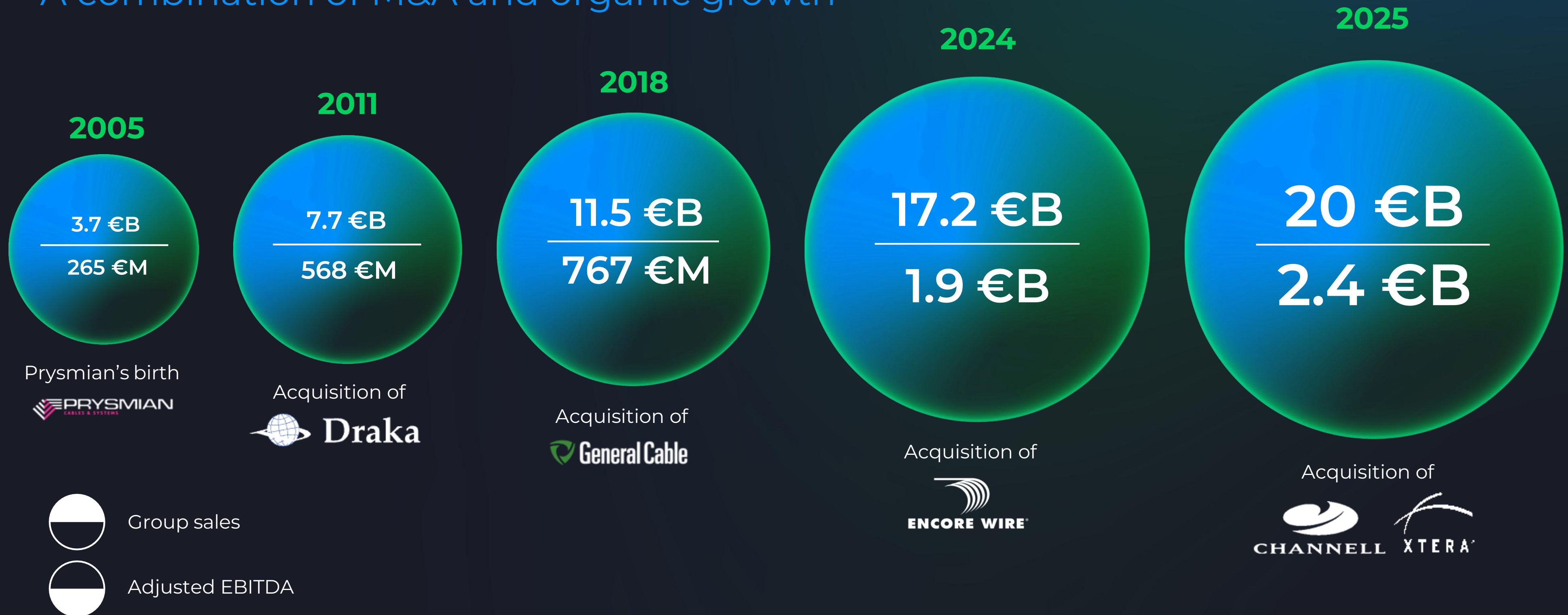


Global digital transformation

+2x premises and towers fiberized

Growth across the Group

A combination of M&A and organic growth



Our Identity



Passion



Teamplay



Innovation



Belonging



Leadership

Our global business management team

7
Different nationalities

55
Average Age



Governance

Board of auditors

- Stefano Sarubbi
CHAIRMAN OF THE BOARD OF STATUTORY AUDITORS
- Nadia Valenti
STANDING AUDITOR
- Cecilia Andreoli
STANDING AUDITOR
- Vieri Chimenti
ALTERNATE AUDITOR
- Monica Romanin
ALTERNATE AUDITOR

- CRC**
Control & Risks Committee
- RNC**
Remunerations
& Nominations Committee
- SC**
Sustainability Committee

Board of directors

	INDEPENDENT	NON-EXECUTIVE	RNC	SC	CRC
Francesco Gori CHAIRMAN & INDEPENDENT NON-EXECUTIVE DIRECTOR	●	●	●		
Valerio Battista VICE CHAIRMAN & NON-EXECUTIVE DIRECTOR		●			
Massimo Battaini GROUP CHIEF EXECUTIVE OFFICER & GENERAL MANAGER					
Emma Marcegaglia INDEPENDENT NON-EXECUTIVE DIRECTOR & LEAD INDEPENDENT DIRECTOR	●	●		●	
Paolo Amato INDEPENDENT NON-EXECUTIVE DIRECTOR	●	●			●
Jaska de Bakker INDEPENDENT NON-EXECUTIVE DIRECTOR	●	●			●
Pier Francesco Facchini GROUP CHIEF FINANCIAL OFFICER EXECUTIVE DIRECTOR					
Ines Kolmsee INDEPENDENT NON-EXECUTIVE DIRECTOR	●	●		●	
Tarak Mehta INDEPENDENT NON-EXECUTIVE DIRECTOR	●	●			●
Richard Palmer INDEPENDENT NON-EXECUTIVE DIRECTOR	●	●	●		
Susannah Stewart INDEPENDENT NON-EXECUTIVE DIRECTOR	●	●		●	
Annalisa Stupenego INDEPENDENT NON-EXECUTIVE DIRECTOR	●	●	●		

Prysmian's business lines



Transmission

High voltage energy solutions / underground
and submarine / submarine telecom

Power Grid

Modernizing energy grids worldwide

Electrification

Low voltage solutions for industry and
construction / end electric application

Digital Solutions

Fiber optics, digital and telecom solutions

Weaving the world together

Prysmian is the world's market leader in energy transmission. From high voltage, long distance connections to renewable energy generation and network modernization, we provide sustainable, innovative solutions that weave our world closer together.

Offshore
renewables

Submarine
interconnectors

Land HVDC
interconnectors

Smart grid
devices
& monitoring

Our market impact

Our appeal lies in our ability to offer cable solutions that provide the backbone of next-generation power grids, creating more efficient, interconnected energy ecosystems.

€3,262M

(+7.6% ORGANIC GROWTH)

€582M

ADJUSTED EBITDA

18.3%

MARGIN

€17B+

BACKLOG

What makes Prysmian special

Transmission

World's one-stop shop for data centers,
submarine solutions, digital & telecom

~3,000M installation capacity

Longest-ever interconnection
(Viking Link)

Additional vessels
operational in 2027

From the world's largest cabling vessel fleet to cable solutions that descend deeper and extend further than ever before, Prysmian offers concrete advantages that provide its clients with real world results.



Turning trends into sustainable growth

Power Grid

Overhead
lines

Underground
cables

Network
components

We are building the backbone of the world's energy transition, modernizing power grids with innovative technologies that can handle increased energy demand and renewable energy sources.

Our market impact

As the world pivots to cleaner, more sustainable energy sources, we provide innovative solutions and technical know-how that allow our clients to make their power grids more resilient and increase revenues.

€3,811M

(+7.6% ORGANIC GROWTH)

€480M

ADJUSTED EBITDA

14.4%

MARGIN

What makes Prysmian special

We design and build next-generation grids that offer stronger, more resilient performance in any configuration and under any circumstance.

Low and medium voltage cables

MV components

Smart grid devices and monitoring

Medium voltage (from 3Kv to 66Kv)

High voltage cables (HVAC)

Power Grid

Sustainable Innovations

Prysmian products like the new E3X® robot are transforming existing power grids. The E3X® enhances the efficiency, safety and sustainability of energy transmission by applying a heat-dissipating coating to existing power lines.

Bringing watts to the world

Electrification

The world hungers for electricity. We deliver it. From solutions for industrial and construction to renewable generation, data centers, Original Equipment Manufacturers and more, we provide the watts you need to satisfy expanding electric energy demand.

Our market impact

Every year electrical power replaces a greater proportion of fossil fuels in the global energy mix. Electrification helps our clients optimize energy consumption and sustainability by providing key technologies and service-led approaches for everything from data centers to construction, industrial OEMs, e-mobility and more.

€7,519M

REVENUES

€795M

ADJUSTED EBITDA

13.4%

MARGIN

What makes Prysmian special

Electrification

The range, efficiency and effectiveness of our electrification solutions enable us to fulfill multiple client needs at the same time, acting as a one-stop shop for electrification.

Lone Star Status

Our cable factory in Texas is the largest in the world, and home to Prysmian's recent acquisition ENCORE WIRE, a US leader in Industrial and Construction whose unique service model sets the standard for cable solutions.

Building wire (0.6/1Kv)

Low voltage

Specialities

(renewable equipment capacity;
EV charging ports; rail traffic;
SG hybrid cables)

Asset monitoring

The world's data driver

Digital Solutions

As the world's only cable solution provider operating in both digital and energy, we are uniquely positioned to serve a broad range of fiber-to-X and data center needs.

**Telecom
solutions**

**Multimedia
Solutions (MMS)**

Optical fiber

Connectivity

**OPGW
and specials**

Our market impact

Our success is a direct result of Prysmian's ability to improve data transmission efficiency and enhance latency so that our clients can send data further and faster than ever before.

€1,618M

(+7.0% ORGANIC GROWTH)

€268M

ADJUSTED EBITDA

17.3%

MARGIN

What makes Prysmian special

From Hollow Core technology, which allows for 50% longer connections with no difference in transmission time, to our market-leading portfolio of opticals including ribbon, loose-tube and drop cables, we offer best-in-class solutions for data transmission.

Connecting the planet

Prysmian has further increased its data transmission capabilities through recent acquisitions including Channell, a world leader in connectivity solutions, and Warren & Brown, a leading supplier of connectivity solutions for telecom networks. Today we can offer comprehensive end-to-end FTTH solutions to North American customers, representing another step in our evolution to global solutions provider.





Thank You

www.prysmian.com

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