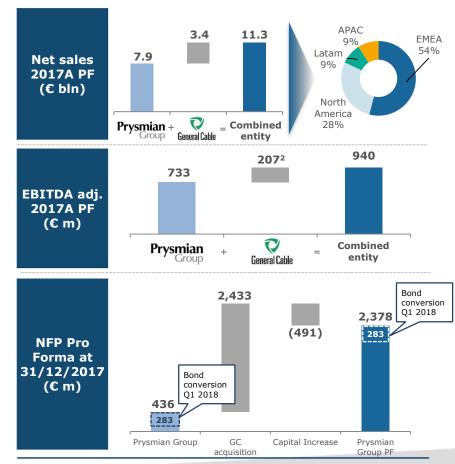
### **PRYSMIAN ROAD-SHOW**



#### PRYSMIAN GROUP AND GENERAL CABLE JOIN FORCES

#### **Group overview**

- Headquartered in Milan (Italy) with a history that began two centuries ago
- The widest cable technology offer worldwide: Power Grids, Construction & Infrastructure, Industries, O&G, Transportation & Mobility, Telecoms, Electronics
- 7.6%¹ worldwide market share and partner of the world's key players
- 112 plants located in Europe (51), North America (23), Latam (15), APAC (18) and MEA (5)
- The highest subsea installation capabilities: best in class vessels & equipment providing extended project versatility and deep water installation capability up to 2,000m
- 25 R&D centers located in EMEA (14), North America (6), Latam (3) and APAC (2)
- Approximately 30,000 employees worldwide
- A listed company without a controlling shareholder with over 7,400 employees as investors



#### THE WIDEST PRODUCT PORTFOLIO



POWER GRIDS
HV&Submarine / Transmission / Distribution /

Offshore Wind Farms / Power From Shore / Asset Monitoring Systems / Network Components / Installation capabilities



**OIL & GAS** 

Exploration & Production / Pipelines & LNG / Refineries & Petrochemical / Services



**TELECOMS** 

Optical Fiber / Telecom Networks / Multimedia & Enterprise / Networks / Submarine Telecom



**ELECTRONICS** 

Partial Discharge / Measurements with PRY-CAM / PFT Solutions / Submarine Cable Solutions



**CONSTRUCTION & INFRASTRUCTURE**Power & Control / Multimedia /

Railways



**TRANSPORTATION & MOBILITY** 

Elevator / Aerospace / Automotive / Trains & Trams / Marine



**INDUSTRIES** 

Military & Defense / Mining / Crane / Nuclear Plants / Solar & Photovoltaics / Wind Turbines / Other Plants / Other Industries



**OVERHEAD** 

#### **2018 FULL YEAR COMBINED GUIDANCE**

€m	Min	Max	Comments
Adjusted EBITDA Prysmian 2018	680	720	Energy Projects  Including €70m (€20m + €50m) of provision related to the WesternLink contract  Including the negative impact deriving from FX evolution (between €20-25m)
Adjusted EBITDA General Cable 2018	175	190	North America  • Including the negative impact deriving from USD/EUR FX evolution (between €10-15m)
Expected synergies 2018 (~7 months)	5	10	• Related to the period between the closing of the acquisition (6 June 2018) and 31.12.2018  Expected pre-tax <u>run-rate</u> cost synergies  ∼€150m
Adjusted EBITDA Combined 2018	860	920	Prysmian Group and General Cable join forces. Now we're even stronger.

The General Cable Perimeter will be included in the consolidated financial statements of Prysmian Group from 1 June 2018 and therefore it will be included in the year 2018 consolidated income statement for a period of 7 months



#### **RIGHTS ISSUE TERMS**

#### **Issuer**

Prysmian S.p.A. ("Prysmian")

## Offering Size and Structure

- € 500m fully underwritten rights issue
- 32,652,314m shares ordinary shares
- € 15.31 subscription price
- 25.82% discount to TERP (based on the closing price of € 21.35 on 27<sup>th</sup> June 2018)
- 2 new shares for every 15 existing shares

#### Rationale

Rebalance and optimize the financial structure of Prysmian Group following the completion of General Cable acquisition

#### **Timetable**

- Subscription Period: 2<sup>nd</sup> July 19<sup>th</sup> July
- Rights Trading Period: 2<sup>nd</sup> July 13<sup>th</sup> July
- Auction of the unexercised rights (if any): [24th July]
- Closing and settlement of the auction: [27<sup>th</sup> July]

#### AN INDUSTRY-SHAPING MOVE DRIVEN BY A STRONG ACQUISITION RATIONALE

**Enhancing Prysmian's worldwide leadership** 

Highly complementary geographical presence with major exposure increase to North America and expansion in Europe and Latam

**Extended and synergic product portfolio** 

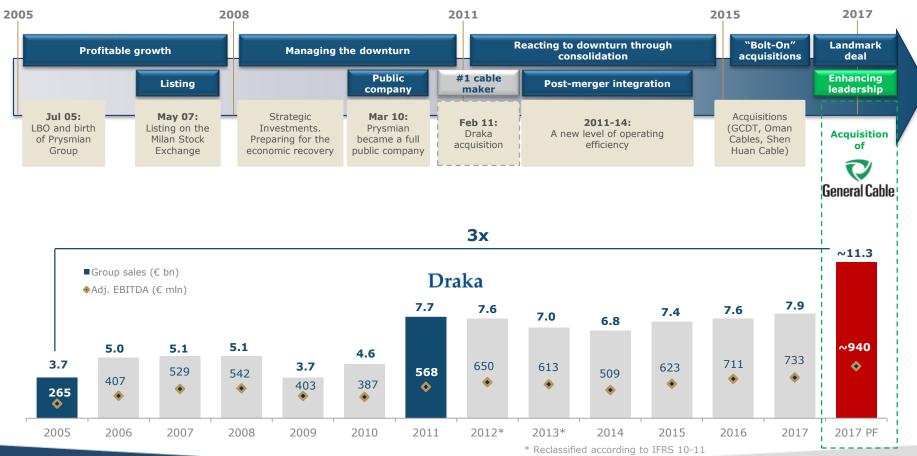
Combination of management expertise and best practices leveraging on human capital talents

Multiple sources of synergies all under management control

The Transaction will drive significant value creation for all stakeholders supported by Prysmian proven execution capabilities

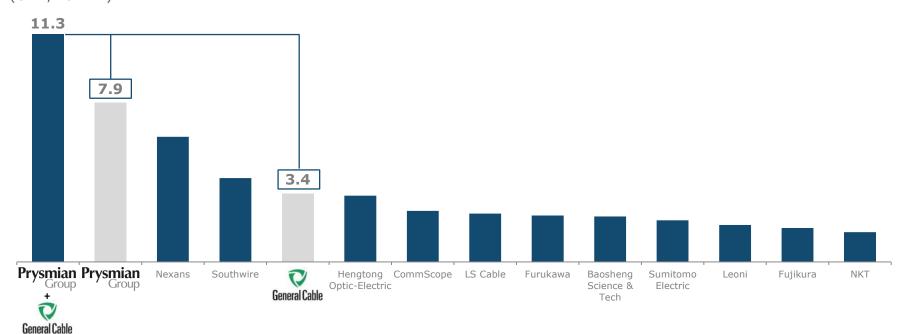


#### A LANDMARK ACQUISITION IN PRYSMIAN'S GROWTH STORY



#### **ENHANCED INDUSTRY LEADERSHIP**

**Top 12 global cable & systems players by revenue** (€ Bn, 2017FY)

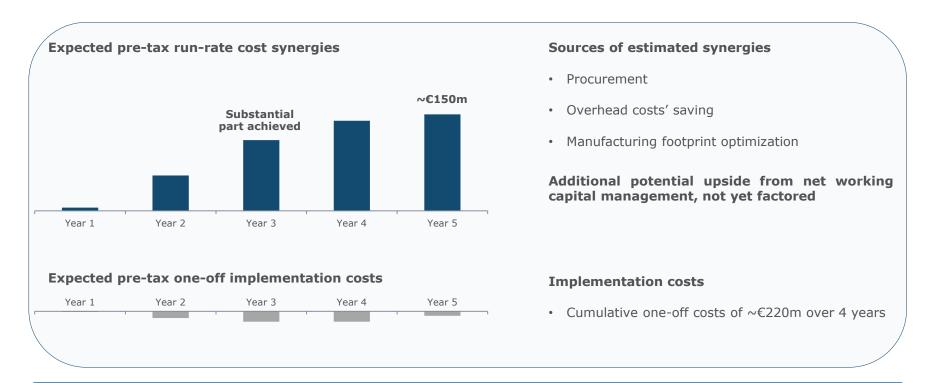


#### HIGHLY COMPLEMENTARY GEOGRAPHICAL PRESENCE WITH STRONG NORTH **AMERICAN PLATFORM EMEA** Prysmian core presence with limited overlapping €6.1bn **NORTH AMERICA** €3.1bn APAC Increased presence in Leveraging on Prysmian North America consolidated footprint resulting in improved country mix €959m Presence<sup>1</sup> Prysmian General Cable Prysmian & GC LATAM Combined sales FY-2017 (€bn) €1.1bn No presence Increased presence in attractive emerging

markets



#### MULTIPLE SOURCES OF SYNERGIES ALL UNDER MANAGEMENT CONTROL



Estimated pre-tax run-rate cost synergies of ~€150m





# Turnover is vanity, profit is sanity but cash is king!



Thank you!

