

9M 2014 Financial Results

Milan – November 6th, 2014



ENERGY LEADING TECHNOLOGY IN ALL KEY SEGMENTS WE HELP BUILD THE WORLD
AND BEST IN CLASS R&D CAPABILITIES EXTENDED PRODUCT OFFERING IN OGP AND INDUSTRIAL APPLICATIONS WORLDWIDE LEAD
CUSTOMER SERVICE LINKING THE FUTURE WORLDWIDE LEADER ENHANCE CUSTOMER SERVICE LINKING TH
WORLD LEADER IN RENEWABLE ENERGY GLOBAL LEADER OF THE CABLE INDUSTRY WORLDWIDE LEADER IN RENEWABLE ENERGY
LEADING TECHNOLOGY STRONGER PLATFORM LEADING TECHNOLO
APPLICATIONS TOGETHER WE ARE ONE WORLDWIDE LEADER ONE COMPANY TO LEAD THE WORLD WORLDWIDE LEADER

Prysmian
Group

 **PRYSMIAN**

 **Draka**

➤ 9M 2014 Highlights

• Group overview

- Results by business
- Outlook

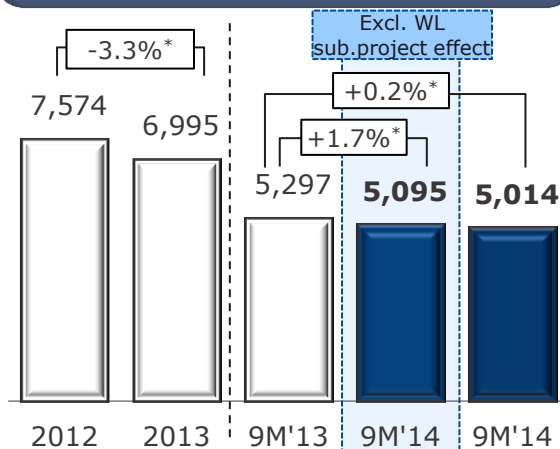
➤ Financial results

➤ Appendix

9M 2014 Key Financials

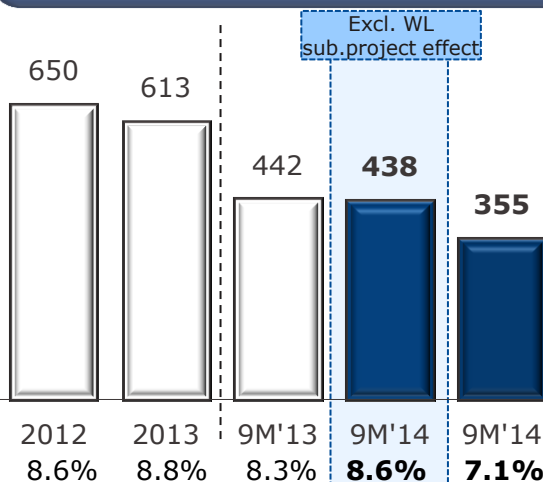
Euro Millions, % on Sales

Sales

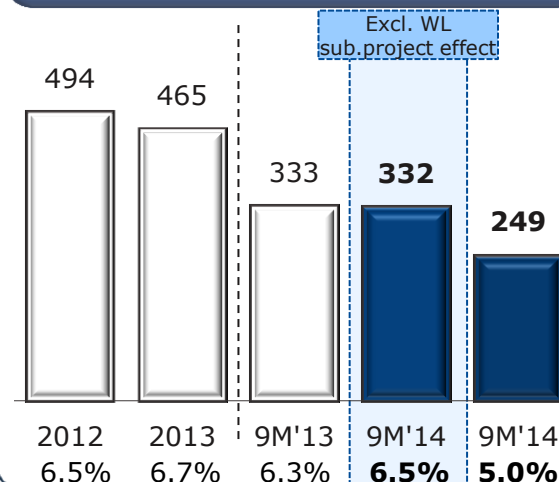


* Org. Growth

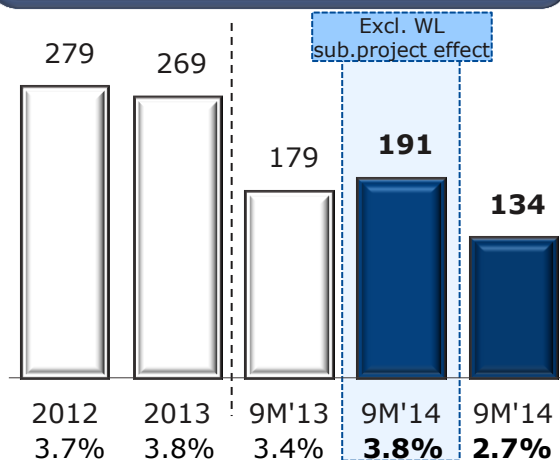
Adjusted EBITDA ⁽¹⁾



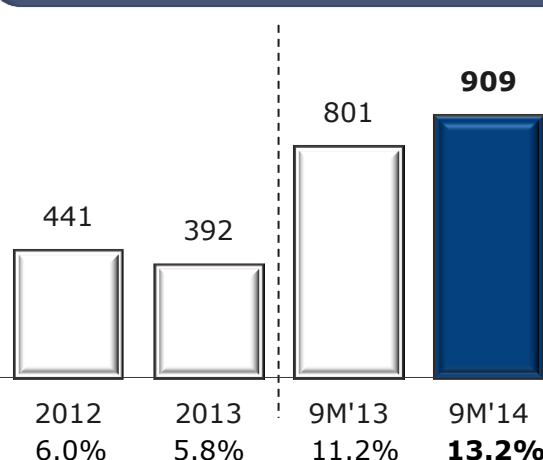
Adjusted EBIT ⁽²⁾



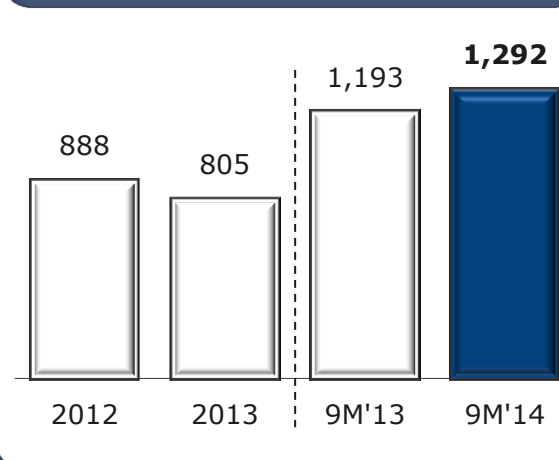
Adjusted Net Income ⁽³⁾



Operative Net Working Capital ⁽⁴⁾



Net Financial Position



Note: 2012, 2013 and 9M'13 restated in application of IFRS 10-11 and reclassification of share of net income

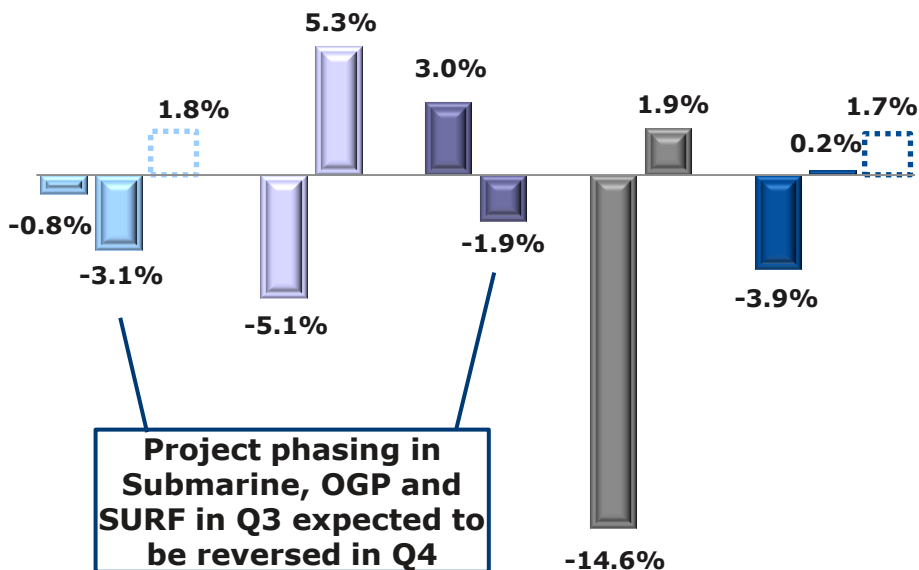
(1) Adjusted excluding non-recurring income/expenses; (2) Adjusted excluding non-recurring income/(expenses) and the fair value change in metal derivatives and in other fair value items; (3) Adjusted excluding non-recurring income/(expenses), the effect of derivatives and of other fair value items, exchange rate differences, non-monetary interest on the convertible bond and the related tax effects; (4) Defined as NWC excluding derivatives; % of sales is defined as Operative NWC on annualized last quarter sales

Profitability in line with previous year excluding WL effect

Positive organic growth in 9M despite slowdown in Europe and Brazil

Organic Growth

% change on same period of previous year



9M'13 9M'14 9M'14* 9M'13 9M'14 9M'13 9M'14 9M'13 9M'14 9M'13 9M'14 9M'14*

Utilities T&I Industrial Telecom Total

* 9M'14 Org.growth excluding WL submarine project effect
9M'13 Org.growth according to previous accounting criteria

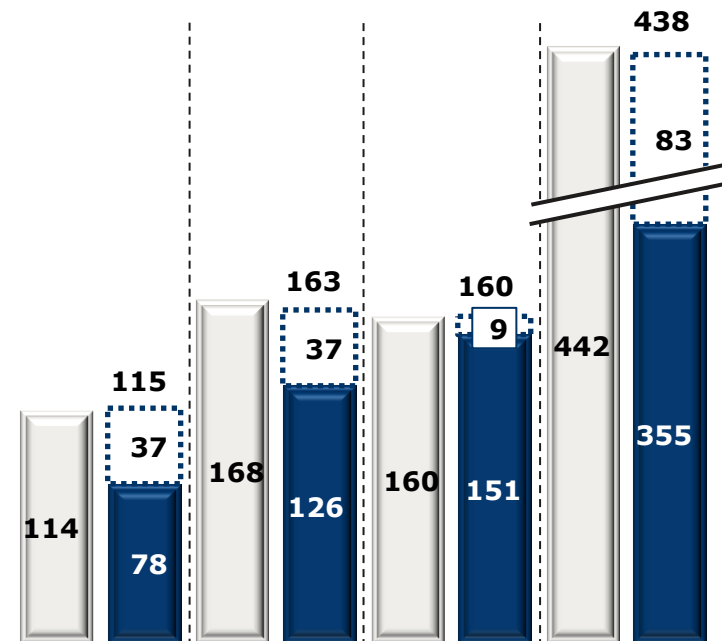
Adj. EBITDA

Euro million

2013

2014

WL



	Δ Q1	Δ Q2	Δ Q3	Δ 9M
Utilities (ex WL)	+5	+9	+9	+23
T&I	(3)	(4)	(6)	(13)
Industrial	-	(5)	(6)	(11)
Energy*	+3	-	(1)	+2
Telecom	(2)	(5)	+1	(6)
Total	+1	(5)	-	(4)

* Total Energy includes Other Energy business: ΔQ1 +€1m, ΔQ2 =, ΔQ3 +€2m, Δ9M +€3m

Industrial Footprint Competitiveness

Moving from local...



...to regional supply chain



2014 Highlights

Energy:

- Footprint rationalization restarted: ongoing consultation processes in Europe to close 2 plants
- Relocate the needed capacity to existing plants

Optical Cables:

- Largest factory by H1'15 (Romania)
- Doubled production output in the last 12 months

Optical Fiber:

- € 50m investment to reduce costs in 2014-15
- Significant cost improvement through 2015 vs. 2013

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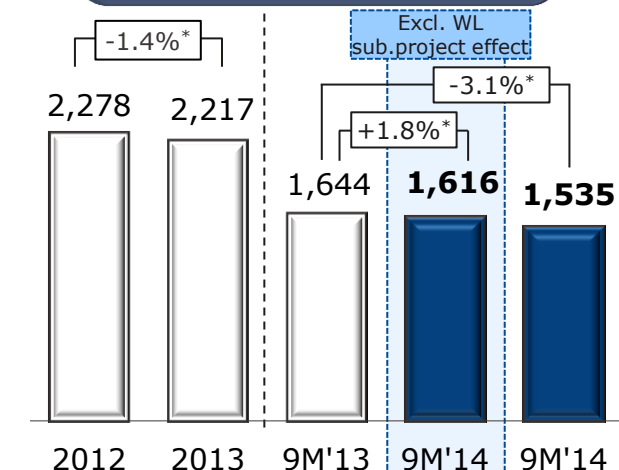
• Results by business

- Outlook

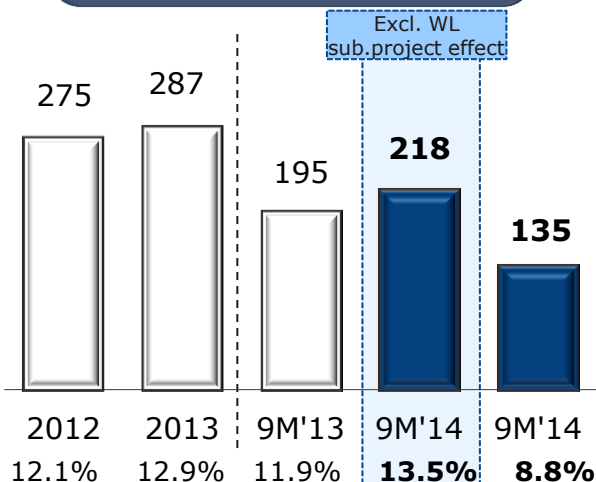
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Sales to Third Parties



Adjusted EBITDA



Highlights

DISTRIBUTION

- Mid single digit organic decline in 9M. Stabilization of prices and volumes on H1 levels
 - Europe: weak demand in the Nordics and Eastern Europe, stabilization in Central Europe. Ongoing capacity rationalization to improve plants saturation
 - North America: stable volumes vs. previous year
 - South America & APAC: weak performance in Brazil partially offset by good trend in Argentina. APAC slightly down vs. 9M'13
- Gradual business stabilization in Q3; profitability impacted by overall lower volumes and FX

TRANSMISSION – Submarine

- Top line impacted by project phasing in Q3 expected to be fully reversed in Q4
- Double digit organic growth expected in FY14 excl. WL
- Western Link project on track: financial impact confirmed
- New investment worth approx. €40m in Pikkala and Arco Felice to enhance the production capability to meet the order backlog requirements

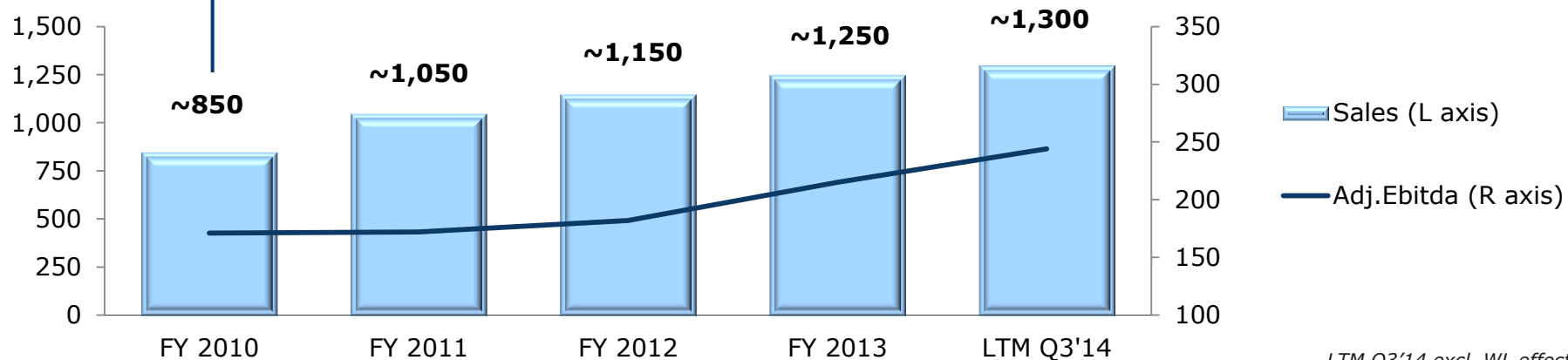
TRANSMISSION – HV

- 9M broadly stable vs. previous year. In Europe, weak demand in Italy and France offset by positive trend in the UK, Spain and the Netherlands
- Sound demand in the US
- Higher production in China to serve increasing local market and APAC countries (e.g. Australia, Singapore, HK)
- Higher penetration in the Middle East markets

Utilities - Strengthening leadership in Submarine to match increasing demand in a fast growing sector

Transmission – Sales & Adj.EBITDA (€m)

CAGR 12%



Pikkala & Arco Felice - New investment of €40m to increase production capability and sustain growth

The plants will be fully equipped to manufacture and test large cross-section 3-core cables up to a voltage of 220 kV AC



Pikkala (Finland)

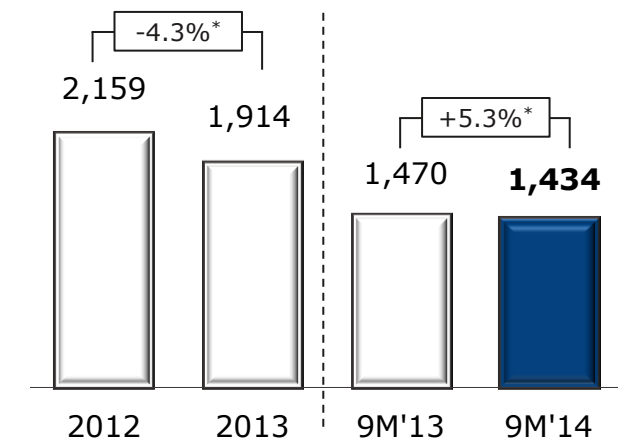


Arco Felice (Italy)

Trade & Installers

Euro Millions, % on Sales

Sales to Third Parties

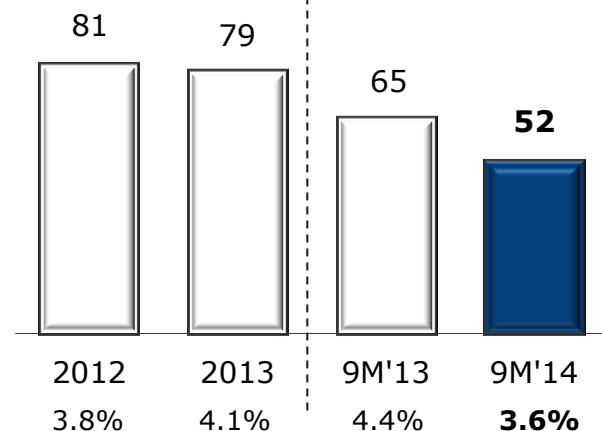


* Organic Growth

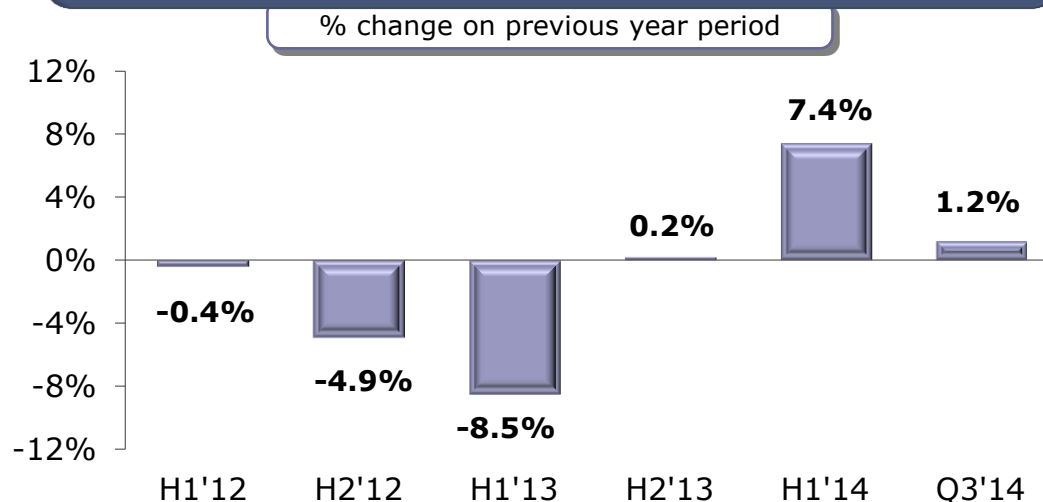
Highlights

- Mid single digit organic growth in 9M, softening from Q2
 - Europe: on-going volume recovery driven by Nordics and Eastern Europe, more than offsetting sluggish demand in Central Europe
 - North America: confirmed positive trend
 - South America: significant volume decrease vs. previous year mainly due to weaker construction activity in 2014. Profitability penalized by negative currency effect
 - APAC: single digit organic growth driven by China and ASEAN
- 9M profitability penalized by pricing and FX effect

Adjusted EBITDA



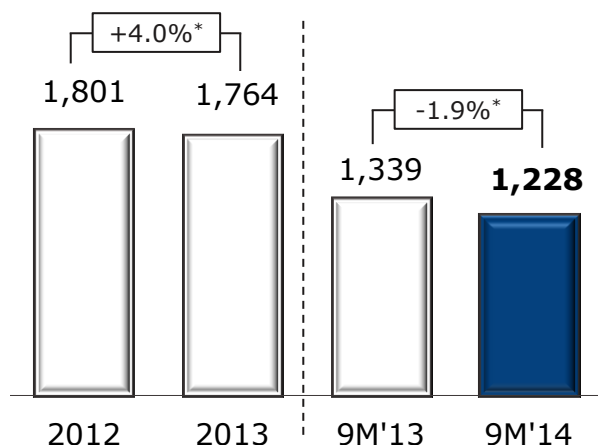
Organic Growth



Industrial

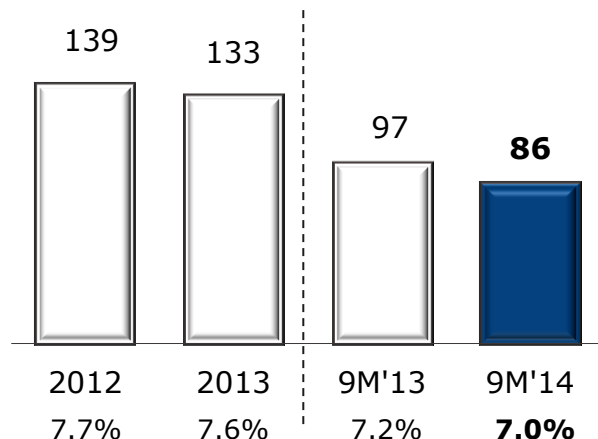
Euro Millions, % on Sales

Sales to Third Parties



* Organic Growth

Adjusted EBITDA



Highlights

- Overall Industrial performance impacted by slow-down in the capital goods sector in Europe in the last months

Specialties & OEM

- 9M performance impacted by continuous weak demand in Europe and Americas. Positive trend in APAC. Lower contribution from Infrastructure, Mining, Nuclear and Railway partially offset by expansion in Renewables, Rolling Stock and Marine

OGP

- Business stabilization in Q3 after a weak start of the year, expected to further improve in Q4 supported by increased order book

SURF

- Umbilicals: increasing order backlog to sustain growth in the coming quarters starting from Q4. Confirmed commitment to expand international presence. Flexible pipes: limited level of activity in line with previous year
- DHT: strong performance in North America and high visibility on sales for the next quarters

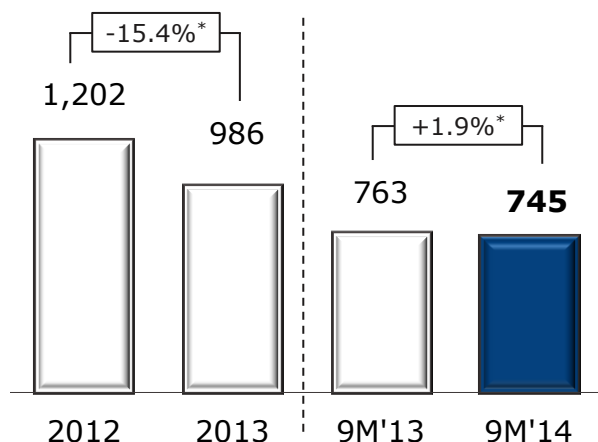
Elevator

- Double digit organic growth driven by a successful business development in Europe and Asia. Sound performance in the US

Automotive

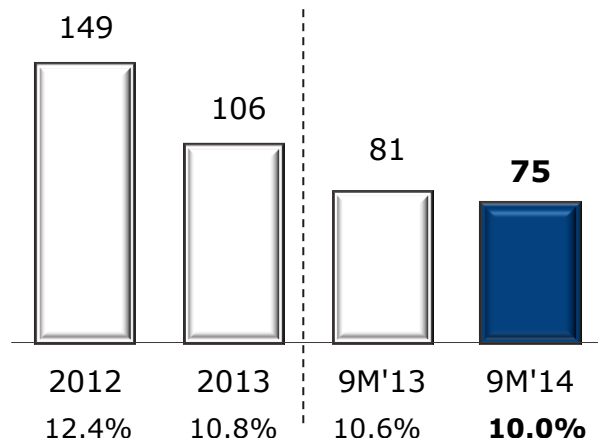
- Decreasing trend in Q3 after a stable H1 mainly due a tough global market in August and to increasing competition in Europe and North America

Sales to Third Parties



* Organic Growth

Adjusted EBITDA



Highlights

- Improving organic growth supported by strong demand in optical largely offset by lower average pricing and continuous decline in Copper. Continuous improvement in cost structure to support profitability

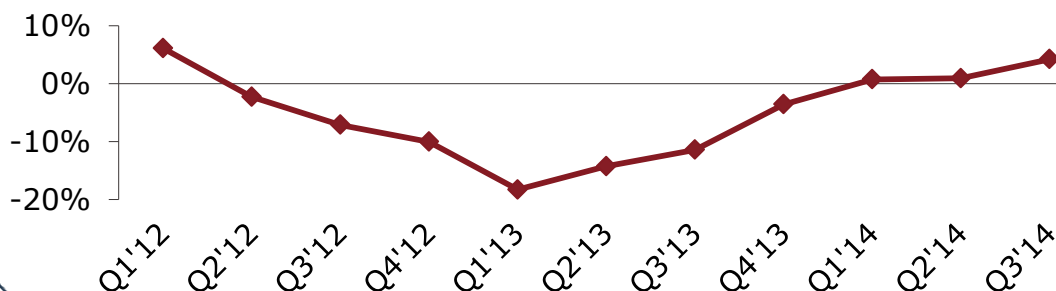
Optical / Fiber

- Europe:** strong demand driven by long term FTTH and backbone investments in France, Italy, UK and Spain
- North America:** positive trend in FTTH/FTTA expected to continue in Q4
- South America:** lower than expected impact of stimulus packages on demand in Brazil. Market still at low levels
- APAC:** NBN project (Australia) pickup in Q3 after weak H1, expected to continue in Q4. Confirmed positive trend in China and Singapore
- Fiber operations:** ongoing process improvements and cost reduction plans

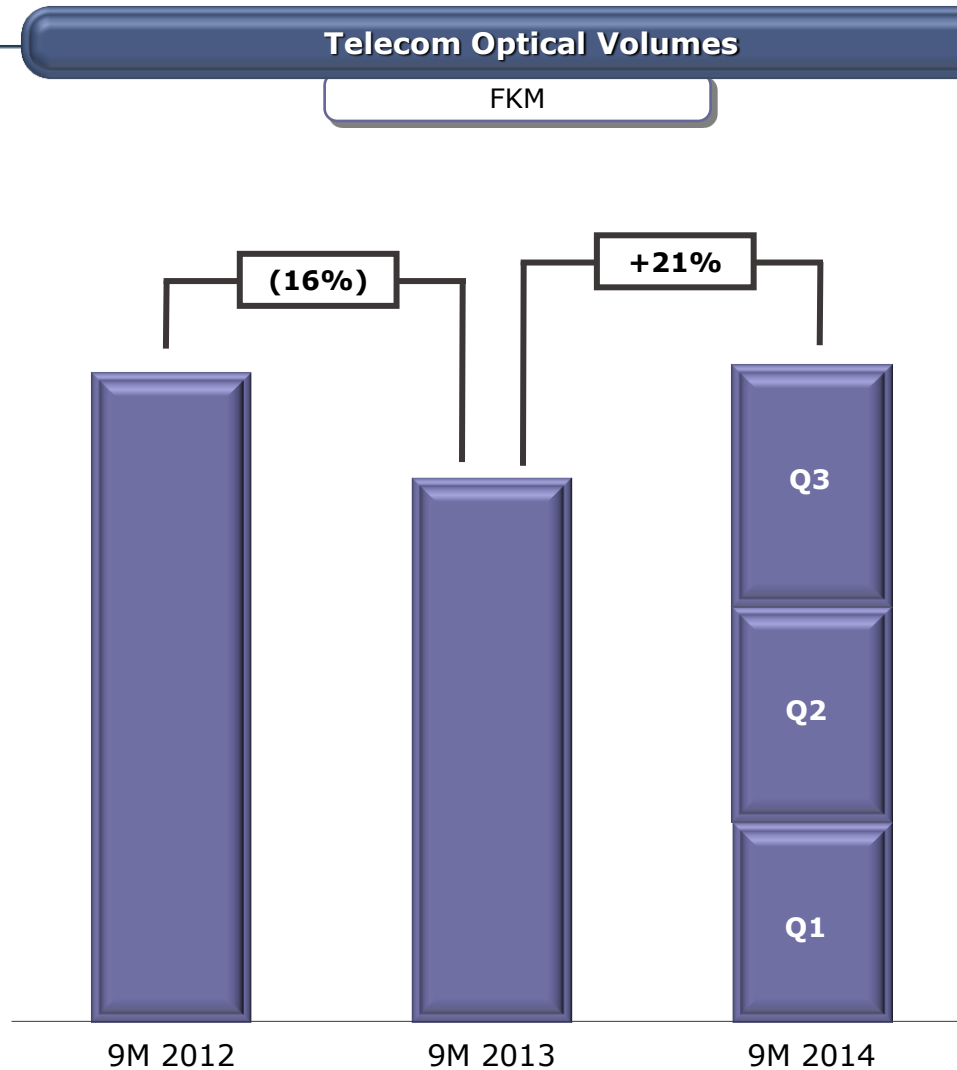
Multimedia & Specials

- Increasing profitability contribution thanks to selective strategy focused on high margin segments

Org. growth evolution (% change on previous year period)



Telecom - Leverage on lean cost base to benefit from ongoing market recovery



- Optical fiber demand expected to increase by 10.8%^a in 2014 driven by Europe and India. Positive signals also from North America, ASEAN and China (which represents approx. 50% of the market)
- Prysmian optical cable volumes increased by 21% in 9M'14
- Growing market trend foreseen also in 2015 (+ 4.8%^a)
- Price stabilization expected in the coming quarters
- Prysmian focus on profitability:
 - Improving mix of customers and products
 - Introducing high value added products
 - Improve cost structure

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2014 Outlook – FY Target confirmed despite gradual worsening of market trend in Europe and Brazil

FY 2014 Adj.EBITDA Target Vs FY 2013 (€ 613 m)

**Initial expected
Adj.EBITDA
FY Target**

600

650

- €94m

Western Link FY 2014 effect

**Current
Adj.EBITDA
FY Target**

506

556

FY target confirmed in the low-part of the range, despite challenging market conditions, based on:

- Strong contribution from Submarine
- Continuous positive volume trend in the Telecom business
- Q4 expected recovery in Industrial (OGP, SURF, OEMs)
- Continuous focus on cost efficiencies

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Profit and Loss Statement

Euro Millions

	9M 2014 excl. WL submarine project effect	WL Submarine project effect	9M 2014	9M 2013 ¹⁾	FY 2013 ¹⁾
Sales	5,095	(81)	5,014	5,297	6,995
<i>YoY total growth</i>	<i>(3.8%)</i>		<i>(5.3%)</i>		
<i>YoY organic growth</i>	<i>1.7%</i>		<i>0.2%</i>		
Adj.EBITDA	438	(83)	355	442	613
<i>% on sales</i>	<i>8.6%</i>		<i>7.1%</i>	<i>8.3%</i>	<i>8.8%</i>
<i>Non recurring items</i>	28	-	28	(34)	(50)
EBITDA	466	(83)	383	408	563
<i>% on sales</i>	<i>9.1%</i>		<i>7.6%</i>	<i>7.7%</i>	<i>8.1%</i>
Adj.EBIT	332	(83)	249	333	465
<i>% on sales</i>	<i>6.5%</i>		<i>5.0%</i>	<i>6.3%</i>	<i>6.7%</i>
<i>Non recurring items</i>	28	-	28	(34)	(50)
<i>Special items</i>	4	-	4	(30)	(47)
EBIT	364	(83)	281	269	368
<i>% on sales</i>	<i>7.1%</i>		<i>5.6%</i>	<i>5.1%</i>	<i>5.3%</i>
<i>Financial charges</i>	(108)	-	(108)	(114)	(150)
EBT	256	(83)	173	155	218
<i>% on sales</i>	<i>5.0%</i>		<i>3.5%</i>	<i>2.9%</i>	<i>3.1%</i>
<i>Taxes</i>	(64)	26	(38)	(46)	(65)
<i>% on EBT</i>	<i>25.0%</i>		<i>22.0%</i>	<i>29.5%</i>	<i>29.9%</i>
Net income	192	(57)	135	109	153
<i>Extraordinary items (after tax)</i>	1	-	1	(70)	(116)
Adj.Net income	191	(57)	134	179	269

1) Final restated figures in application of IFRS 10-11 and reclassification of share of net income

Extraordinary Effects

Euro Millions

	9M 2014	9M 2013 ²⁾	FY 2013 ²⁾
Antitrust investigation	28	3	6
Restructuring	(16)	(32)	(50)
Price adjustments	22	-	-
Other	(6)	(5)	(6)
EBITDA adjustments	28	(34)	(50)
Special items	4	(30)	(47)
<i>Gain/(loss) on metal derivatives</i>	12	(12)	(8)
<i>Assets impairment</i>	(5)	(9)	(25)
<i>Other</i>	(3)	(9)	(14)
EBIT adjustments	32	(64)	(97)
Gain/(Loss) on ex.rates/derivat. ¹⁾	(27)	(26)	(35)
Other extr. financial Income/exp.	(15)	(9)	(13)
EBT adjustments	(10)	(99)	(145)
Tax	11	29	29
Net Income adjustments	1	(70)	(116)

1) Includes currency and interest rate derivatives

2) Final restated figures in application of IFRS 10-11 and reclassification of share of net income

Financial Charges

Euro Millions

	9M 2014	9M 2013 ²⁾	FY 2013 ²⁾
Net interest expenses	(67)	(77)	(100)
<i>of which non cash Conv.Bond interest exp.</i>	(6)	(4)	(6)
Bank fees amortization	(5)	(6)	(8)
Gain/(loss) on exchange rates	(18)	(12)	(27)
Gain/(loss) on derivatives ¹⁾	(9)	(14)	(8)
Non recurring effects	(9)	(5)	(7)
Net financial charges	(108)	(114)	(150)

1) Includes currency and interest rate derivatives

2) Final restated figures in application of IFRS 10-11 and reclassification of share of net income

Statement of financial position (Balance Sheet)

Euro Millions

	30 Sept 2014	30 Sept 2013 ¹⁾	FY 2013 ¹⁾
Net fixed assets	2,255	2,206	2,207
<i>of which: intangible assets</i>	586	593	588
<i>of which: property, plants & equipment</i>	1,430	1,402	1,390
Net working capital	900	788	386
<i>of which: derivatives assets/(liabilities)</i>	(9)	(13)	(6)
<i>of which: Operative Net working capital</i>	909	801	392
Provisions & deferred taxes	(281)	(290)	(297)
Net Capital Employed	2,874	2,704	2,296
Employee provisions	333	335	308
Shareholders' equity	1,249	1,176	1,183
<i>of which: attributable to minority interest</i>	32	32	36
Net financial position	1,292	1,193	805
Total Financing and Equity	2,874	2,704	2,296

¹⁾ Final restated figures in application of IFRS 10-11 and reclassification of share of net income

Cash Flow

Euro Millions

	9M 2014	9M 2013 ¹⁾	FY 2013 ¹⁾
Adj.EBITDA	355	442	613
Non recurring items	28	(34)	(50)
EBITDA	383	408	563
Net Change in provisions & others	(65)	(49)	(76)
Share of income from investments in op.activities	(26)	(21)	(35)
Cash flow from operations (before WC changes)	292	338	452
Working Capital changes	(472)	(410)	(6)
Dividends received	12	17	16
Paid Income Taxes	(46)	(45)	(60)
Cash flow from operations	(214)	(100)	402
Acquisitions	9	-	-
Net Operative CAPEX	(106)	(65)	(107)
Free Cash Flow (unlevered)	(311)	(165)	295
Financial charges	(88)	(91)	(124)
Free Cash Flow (levered)	(399)	(256)	171
Free Cash Flow (levered) excl. acquisitions	(408)	(256)	171
Dividends	(90)	(91)	(92)
Net Cash Flow	(489)	(347)	79
NFP beginning of the period	(805)	(888)	(888)
Net cash flow	(489)	(347)	79
Other variations	2	42	4
NFP end of the period	(1,292)	(1,193)	(805)

1) Final restated figures in application of IFRS 10-11 and reclassification of share of net income

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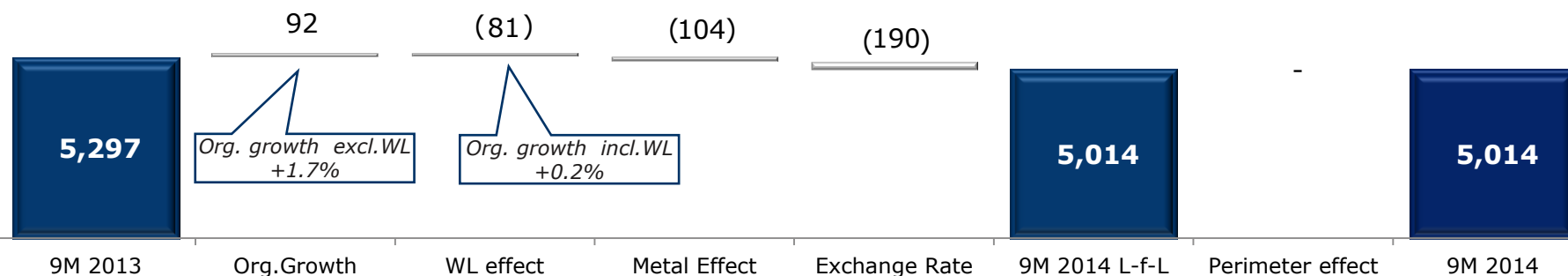
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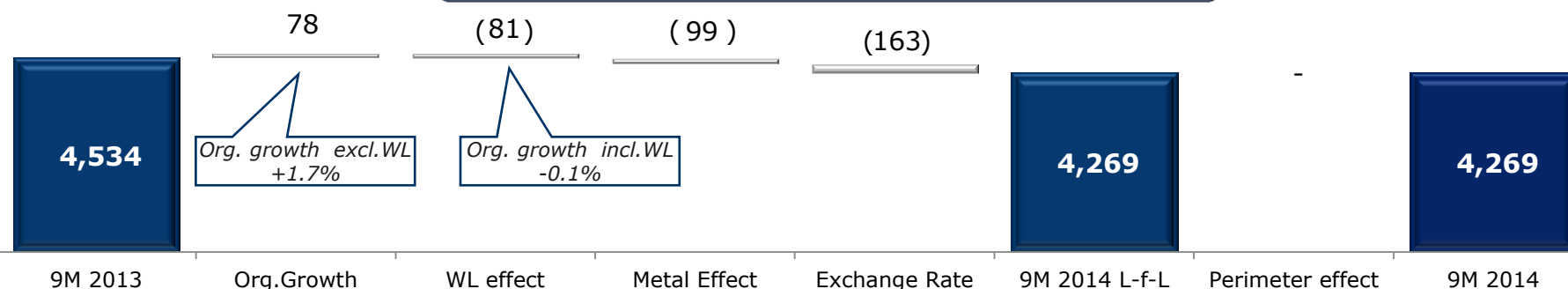
Bridge Consolidated Sales

Euro Millions

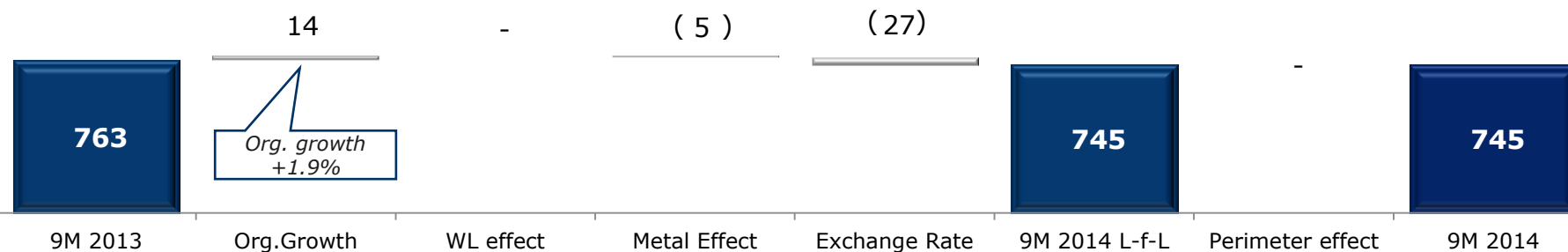
Total Consolidated



Energy Cables & Systems Division



Telecom Cables & Systems Division



Impact of currencies and WL project on Sales and Adj.EBITDA

Profitability decrease fully attributable to WL project and negative currency translation effect

Sales

Euro million

Of which:

• Utilities	36
• T&I	72
• Industrial	52
• Other	3
• Telecom	27

5,285

190

81

FX effect
WL Subm.
Project
effect

5,297

9M'13

5,014

9M'13

Adj. EBITDA

Euro million

Of which:

• Utilities	2
• T&I	5
• Industrial	5
• Telecom	3

453

15

83

FX effect

WL Subm.
Project
effect

442

9M'13

355

9M'14

P&L Statement – Application of IFRS 10-11 Vs previous accounting

Euro Millions

	9M 2013 Restated ¹⁾	9M 2013 Reported	FY 2013 Restated ¹⁾	FY 2013 Reported	FY 2012 Restated ¹⁾	FY 2012 Reported
Sales	5,297	5,488	6,995	7,273	7,574	7,848
<i>YoY total growth</i>			(7.7%)	(7.3%)		
<i>YoY organic growth</i>			(3.3%)	(3.1%)		
Adj.EBITDA	442	444	613	612	650	647
<i>% on sales</i>	8.3%	8.1%	8.8%	8.4%	8.6%	8.2%
<i>of which share of net income</i>	21	-	35	-	31	-
<i>Non recurring items</i>	(34)	(34)	(50)	(50)	(101)	(101)
EBITDA	408	410	563	562	549	546
<i>% on sales</i>	7.7%	7.5%	8.1%	7.7%	7.2%	7.0%
Adj.EBIT	333	329	465	457	494	483
<i>% on sales</i>	6.3%	6.0%	6.7%	6.3%	6.5%	6.2%
<i>Non recurring items</i>	(34)	(34)	(50)	(50)	(101)	(101)
<i>Special items</i>	(30)	(30)	(47)	(47)	(20)	(20)
EBIT	269	265	368	360	373	362
<i>% on sales</i>	5.1%	4.8%	5.3%	4.9%	4.9%	4.6%
<i>Net financial charges</i>	(114)	(114)	(150)	(153)	(134)	(137)
<i>Share of net income</i>	-	8	-	15	-	17
EBT	155	159	218	222	239	242
<i>% on sales</i>	2.9%	2.9%	3.1%	3.1%	3.2%	3.1%
<i>Taxes</i>	(46)	(49)	(65)	(68)	(71)	(73)
<i>% on EBT</i>	29.5%	30.7%	29.9%	30.4%	29.8%	30.2%
Net income	109	110	153	154	168	169
<i>Extraordinary items (after tax)</i>	(70)	70	(116)	(114)	(111)	(111)
Adj.Net income	179	180	269	268	279	280

1) Final restated figures in application of IFRS 10-11 and reclassification of share of net income

Stat. of fin. position (BS) – Application of IFRS 10-11 Vs previous accounting

Euro Millions

	30 Sep '13 Restated ¹⁾	30 Sep '13 Reported	31 Dec '13 Restated ¹⁾	31 Dec '13 Reported	31 Dec '12 Restated ¹⁾	31 Dec '12 Reported
Net fixed assets	2,206	2,215	2,207	2,190	2,301	2,300
<i>of which: intangible assets</i>	593	639	588	623	608	644
<i>of which: property, plants & equipment</i>	1,402	1,464	1,390	1,441	1,484	1,539
Net working capital	788	855	386	444	433	482
<i>of which: derivatives assets/(liabilities)</i>	(13)	(13)	(6)	(6)	(8)	(7)
<i>of which: Operative Net working capital</i>	801	868	392	450	441	489
Provisions & deferred taxes	(290)	(300)	(297)	(297)	(355)	(361)
Net Capital Employed	2,704	2,770	2,296	2,337	2,379	2,421
Employee provisions	335	335	308	308	344	344
Shareholders' equity	1,176	1,189	1,183	1,195	1,147	1,159
<i>of which: attributable to minority interest</i>	32	44	36	48	35	47
Net financial position	1,193	1,246	805	834	888	918
Total Financing and Equity	2,704	2,770	2,296	2,337	2,379	2,421

1) Final restated figures in application of IFRS 10-11 and reclassification of share of net income

Cash Flow – Application of IFRS 10-11 Vs previous accounting

Euro Millions

	9M 2013 Restated ¹⁾	9M 2013 Reported	FY 2013 Restated ¹⁾	FY 2013 Reported	FY 2012 Restated ¹⁾	FY 2012 Reported
Adj.EBITDA	442	444	613	612	650	647
Non recurring items	(34)	(34)	(50)	(50)	(101)	(101)
EBITDA	408	410	563	562	549	546
Net Change in provisions & others	(49)	(51)	(76)	(80)	(1)	(1)
Share of income from investments in op.activities	(21)	-	(35)	-	(31)	-
Cash flow from operations (before WC changes)	338	359	452	482	517	545
Working Capital changes	(410)	(435)	(6)	(19)	69	75
Dividends received	17	-	16	-	16	-
Paid Income Taxes	(45)	(48)	(60)	(64)	(72)	(74)
Cash flow from operations	(100)	(124)	402	399	530	546
Acquisitions	-	-	-	-	(86)	(86)
Net Operative CAPEX	(65)	(73)	(107)	(114)	(129)	(141)
Net Financial CAPEX	-	8	-	11	2	8
Free Cash Flow (unlevered)	(165)	(189)	295	296	317	327
Financial charges	(91)	(91)	(124)	(126)	(126)	(129)
Free Cash Flow (levered)	(256)	(280)	171	170	191	198
<i>Free Cash Flow (levered) excl. acquisitions</i>	<i>(256)</i>	<i>(280)</i>	<i>171</i>	<i>170</i>	<i>277</i>	<i>284</i>
Dividends	(91)	(92)	(92)	(92)	(44)	(45)
Other Equity movements	-	-	-	-	1	1
Net Cash Flow	(347)	(372)	79	78	148	154
NFP beginning of the period	(888)	(918)	(888)	(918)	(1,026)	(1,064)
Net cash flow	(347)	(372)	79	78	148	154
Other variations	42	44	4	6	(10)	(8)
NFP end of the period	(1,193)	(1,246)	(805)	(834)	(888)	(918)

1) Final restated figures in application of IFRS 10-11 and reclassification of share of net income

Energy Segment – Profit and Loss Statement

Euro Millions

	9M 2014 excl. WL submarine project effect	WL Submarine project effect	9M 2014	9M 2013 ¹⁾	FY 2013 ¹⁾
Sales to Third Parties	4,350	(81)	4,269	4,534	6,009
<i>YoY total growth</i>	<i>(4.1%)</i>		<i>(5.8%)</i>		
<i>YoY organic growth</i>	<i>1.7%</i>		<i>(0.1%)</i>		
Adj. EBITDA	363	(83)	280	361	507
<i>% on sales</i>	<i>8.3%</i>		<i>6.6%</i>	<i>8.0%</i>	<i>8.4%</i>
Adj. EBIT	288	(83)	205	284	402
<i>% on sales</i>	<i>6.6%</i>		<i>4.8%</i>	<i>6.3%</i>	<i>6.7%</i>

¹⁾ Final restated figures in application of IFRS 10-11 and reclassification of share of net income

Energy Segment – Sales and Profitability by business area

Euro Millions, % on Sales

		9M 2014	9M 2013 ¹⁾	Total growth	Organic growth
Sales to Third Parties	Utilities	1,535	1,644	(6.6%)	(3.1%)
	Trade & Installers	1,434	1,470	(2.5%)	5.3%
	Industrial	1,228	1,339	(8.3%)	(1.9%)
	Others	72	81	n.m.	n.m.
	Total Energy	4,269	4,534	(5.8%)	(0.1%)
Adj. EBITDA	Utilities	135	195	8.8%	11.9%
	Trade & Installers	52	65	3.6%	4.4%
	Industrial	86	97	7.0%	7.2%
	Others	7	4	n.m.	n.m.
	Total Energy	280	361	6.6%	8.0%
Adj. EBIT	Utilities	105	166	6.9%	10.1%
	Trade & Installers	35	46	2.4%	3.1%
	Industrial	60	71	4.9%	5.3%
	Others	5	1	n.m.	n.m.
	Total Energy	205	284	4.8%	6.3%

1) Final restated figures in application of IFRS 10-11 and reclassification of share of net income

Telecom Segment – Profit and Loss Statement

Euro Millions

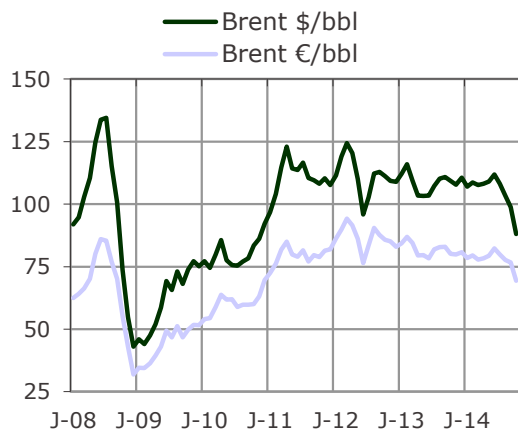
	9M 2014	9M 2013 ¹⁾	FY 2013 ¹⁾
Sales to Third Parties	745	763	986
<i>YoY total growth</i>	<i>(2.3%)</i>		
<i>YoY organic growth</i>	<i>1.9%</i>		
Adj. EBITDA	75	81	106
<i>% on sales</i>	<i>10.0%</i>	<i>10.6%</i>	<i>10.8%</i>
Adj. EBIT	44	49	63
<i>% on sales</i>	<i>5.9%</i>	<i>6.4%</i>	<i>6.4%</i>

¹⁾ Final restated figures in application of IFRS 10-11 and reclassification of share of net income

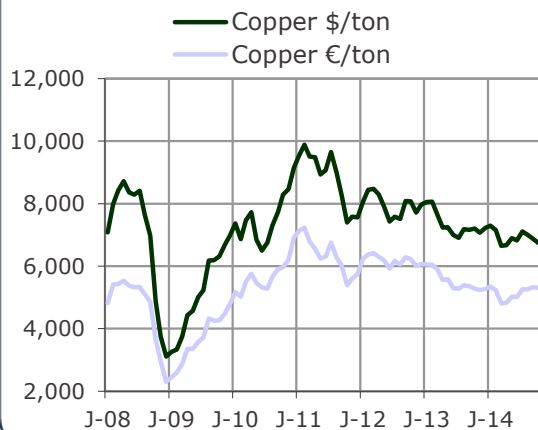
Reference Scenario

Commodities & Forex

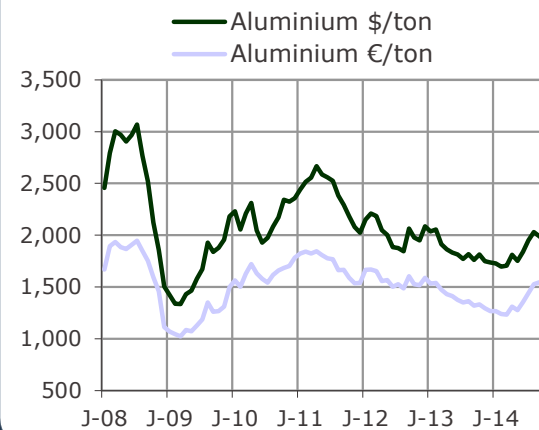
Brent



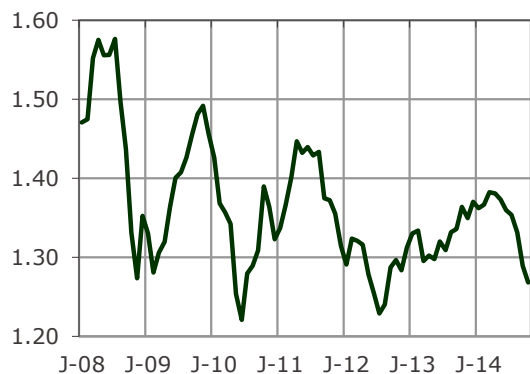
Copper



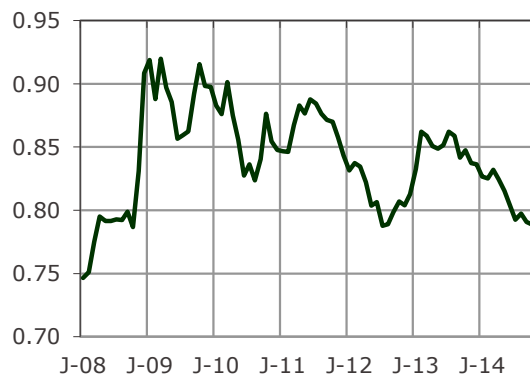
Aluminium



EUR / USD



EUR / GBP



EUR / BRL



Based on monthly average data
Source: Nasdaq OMX

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