# **FY 2013 Financial Results**

Milan - February 25th, 2014







## **AGENDA**

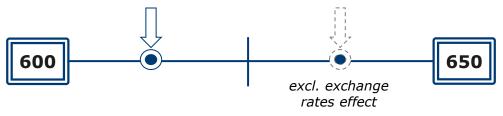
- > FY 2013 Highlights
  - Group Overview
  - Results by business
- Financial Results

> Appendix

# **2013 Key Achievements**

FY targets achieved despite continuous weak economic environment and negative exchange rates

Adj. EBITDA at € 612 million: initial guidance (€ 600-650 million) achieved despite € 23m of negative exchange rates effect (mainly in H2). Adj.EBITDA excl. exchange rate effects at € 635m in the high part of the range



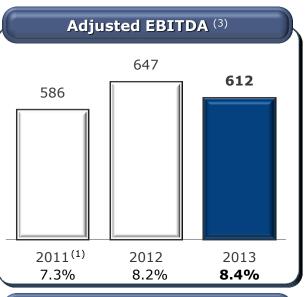
- Net Financial Position at € 834 million: improving from € 918m as of Dec'12 and better than initial expectations
- Sound balance sheet: Net Financial Position / Adj. EBITDA at 1.4x (in line with FY2012)
- Free Cash Flow at € 170 million (1) (from € 284 million in FY2012) despite approx. € 100m cash-in related to submarine business anticipated in 2012
- Cumulated Synergies at € 120 million (vs. € 100 million target)

(1) Free Cash Flow levered excluding acquisitions, dividends paid and other equity movements

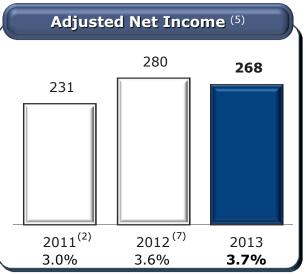
# **FY 2013 Key Financials**

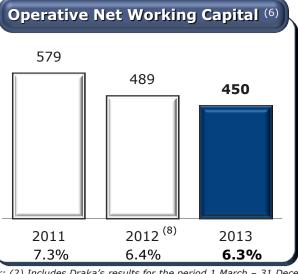
Euro Millions, % on Sales

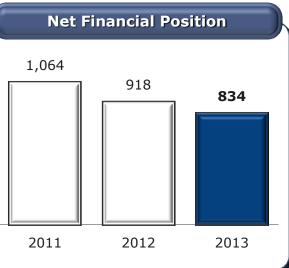








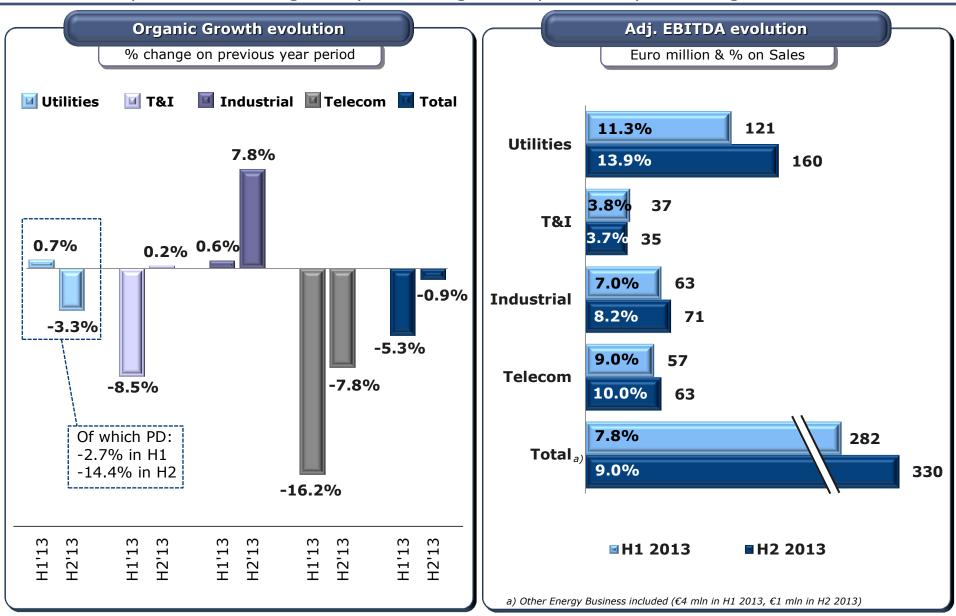




(1) Includes Draka's results for the period 1 January – 31 December; (2) Includes Draka's results for the period 1 March – 31 December (3) Adjusted excluding non-recurring income/(expenses) and the fair value change in metal derivatives and in other fair value items; (5) Adjusted excluding non-recurring income/(expenses), the fair value change in metal derivatives and in other fair value items, exchange rate differences and the related tax effects; (6) Defined as NWC excluding derivatives; % of sales is defined as Operative NWC on annualized last quarter sales; (7) Restated to include effects of IAS 19 rev. (negative effect of €2mln in FY2012); (8) Restated to include Prysmian Powerlink Services business combination

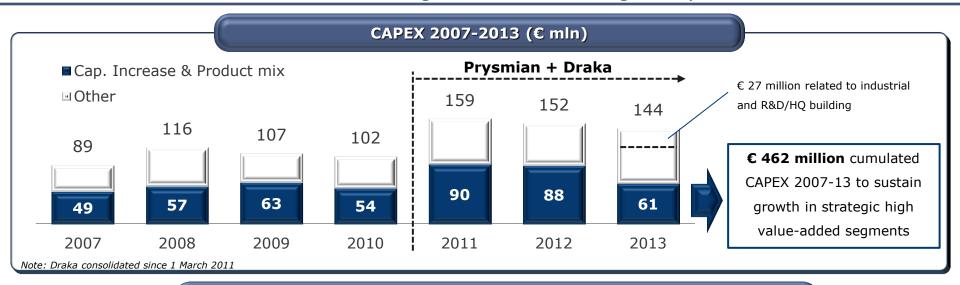
# **Organic Growth and Adj.EBITDA evolution**

Gradual improvement through the year driving better profitability and margin increase



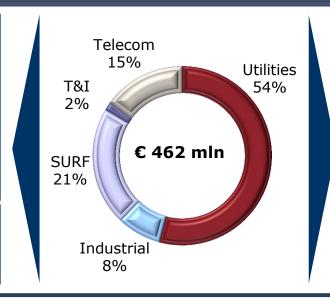
# Disciplined Capex to grow in high margin business and out of Europe

Investments focused on business with long term drivers and high entry barriers



#### 2007-13 Main projects expected to drive benefits in the coming years

- **Telecom** Increase cost competitiveness
  - Slatina (Romania Optical cables)
  - Battipaglia (Italy Optical fiber)
  - Sorocaba (Brazil Optical fiber)
  - Dee Why (Australia Optical cables)
- Industrial Develop high margin products
  - Vila Velha (Brazil SURF)

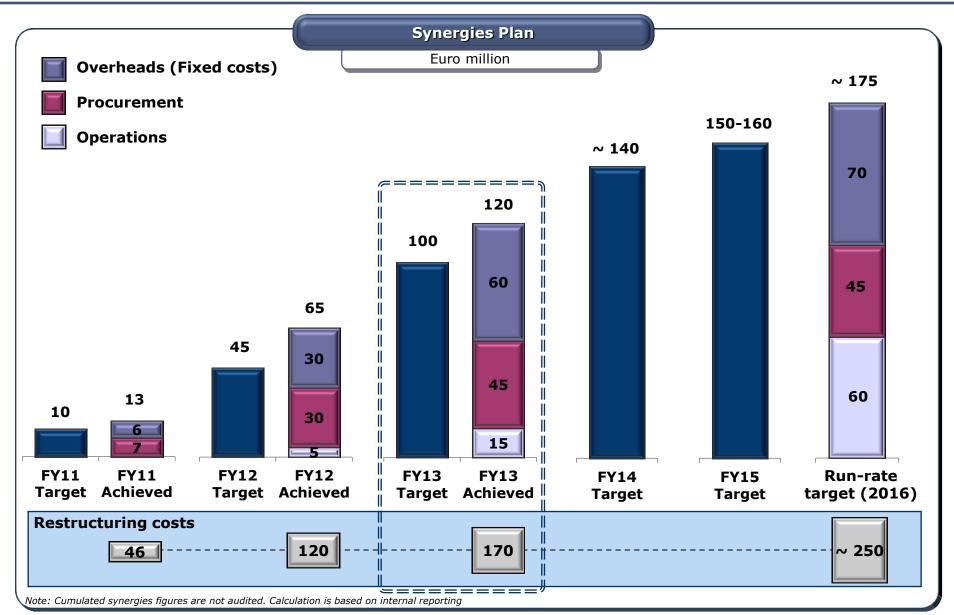


#### **Utilities**

- **Submarine** Capacity increase
  - Arco Felice (Italy)
  - Pikkala (Finland)
  - Drammen (Norway)
- HV Geogr. diversification , cost reduction and product capabilities
  - Abbeville (USA)
  - Rybinsk (Russia)
  - Baoying (China)
  - Gron (France)

### 2013 Synergies over target: Procurement run-rate, Overheads almost completed

Plants rationalization to be executed in line with customers requirements to preserve service level



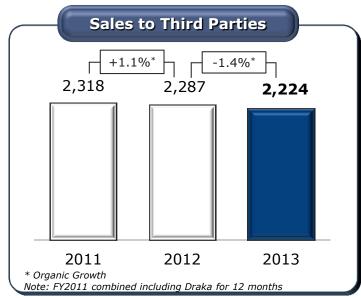
## **AGENDA**

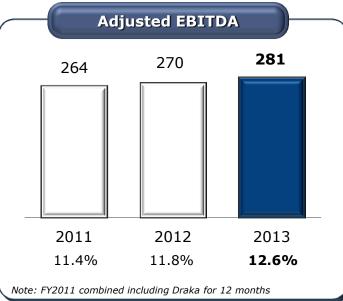
- > FY 2013 Highlights
  - Group Overview
  - Results by business
- Financial Results

> Appendix

#### **Utilities**

#### Euro Millions, % on Sales





#### **Highlights**

#### **DISTRIBUTION**

- New bottom in H2'13 due to continuous decrease in utilities capex (mainly in Europe). No volume recovery expected in the short term (based on current order-book). Trough in profitability despite on-going cost rationalization
  - Europe: weak demand in all European countries except UK. Major reduction in Italy and Germany. Further volume deterioration expected in the next quarters
  - North America: double digit volume growth in 2013, positive demand expected to continue in 2014
  - South America: sales decrease in 2013 due to selective volume strategy to preserve profitability. Gradual recovery expected in 2014
  - APAC: lower contribution due to Australia and Indonesia. Expanding business in other Asean regions to sustain next quarters recovery

#### TRANSMISSION - HV

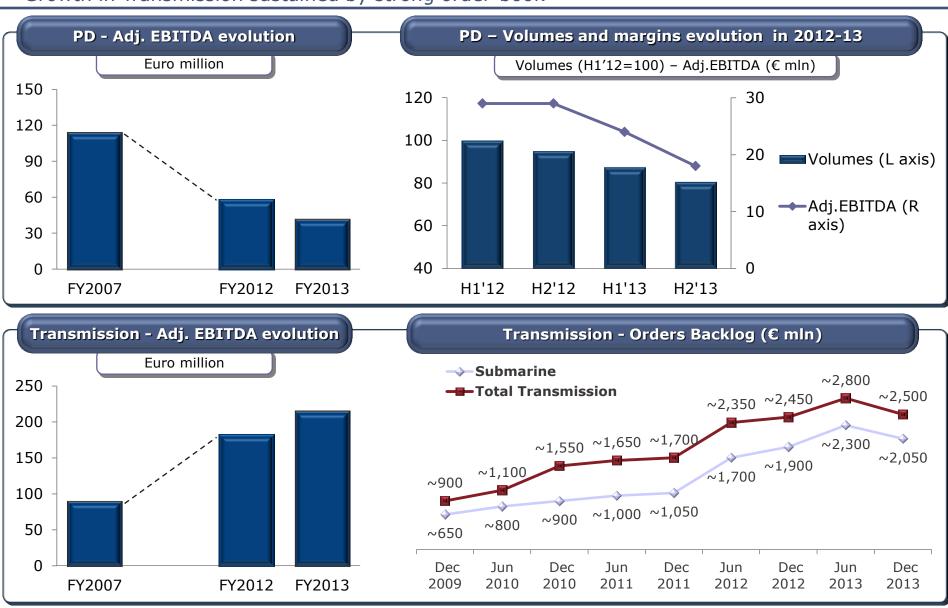
- As expected, strong contribution in Q4 driving higher FY profitability Vs 2012
- Margins improvement thanks to better projects mix: leadership in high technology projects and growing contribution land portion of submarine projects
- Reasonable visibility on FY2014 based on current order-book
- Europe still main market.
   Growing demand in Australia,
   North & South America, Middle
   East

#### **TRANSMISSION - Submarine**

- Double digit growth in sales and profitability driven by orders backlog and flawless execution
- High growth expected in profitability in the coming years (based on current order-book)
- Next quarters order intake supported by large interconnections
- Production capacity increase in Arco Felice (Italy) completed to sustain double digit increase in 2014
- Cable Enterprise vessel upgrade to enhance installation capacity. No contribution in H2'14

### **Utilities**

Growth in Transmission sustained by strong order-book



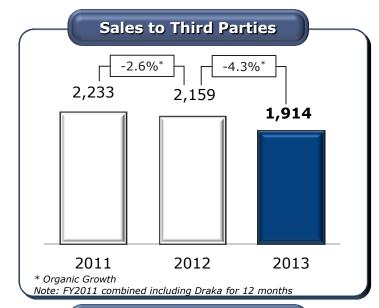
Note: FY2007 combined

Prysmian

Group

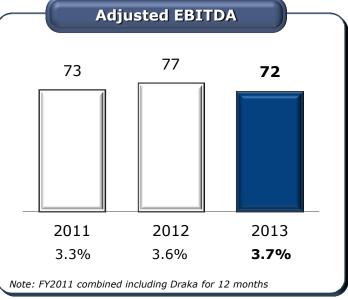
### **Trade & Installers**

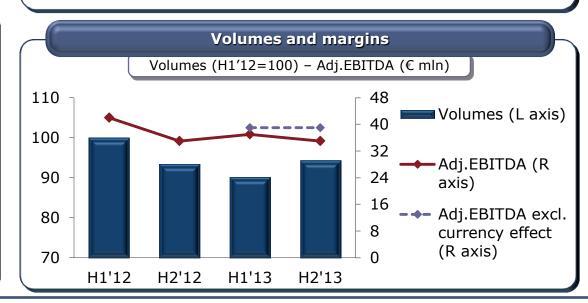
Euro Millions, % on Sales





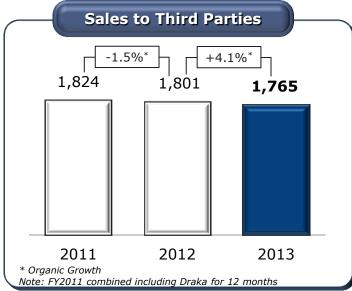
- Gradual volume improvement in H2'13 Vs. bottom level achieved in H1. Profitability still under pressure due to currencies and price
  - Europe: demand still at low level in all major countries, gradual recovery expected in the Nordics, Eastern Europe and UK
  - North America: positive trend in construction and renewed wind incentives to sustain volumes in the next quarters
  - South America: higher contribution in 2013, despite negative currency effect, thanks to growing demand and stronger market position
  - APAC: significant decrease in profitability due to weak Australian market and higher competition. Underlying construction activity expected to recover through 2014

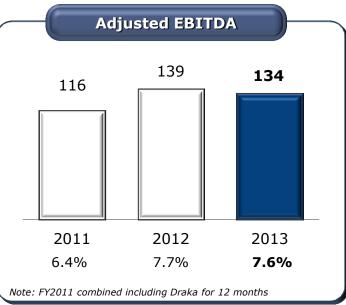




### **Industrial**

Euro Millions, % on Sales





#### Highlights

#### OGP

 Lower sales and profitability Vs previous year due to major decrease in onshore business and postponement of off-shore projects in Singapore expected to be executed in 2014. Strengthening presence in South America, Middle East and Apac

#### **SURF**

- Growth in Umbilicals thanks to higher activity with Petrobras and new projects out of Brazil. Still limited visibility on 2014 for flexible pipes
- DHT: growing contribution expected to continue in 2014 thanks to solid demand with consolidated US customers and new orders from Petrobras

#### **Elevator**

• Double digit growth driven by successful development in Apac and Europe. Positive volume trend expected to continue in next quarters

#### Renewable

• In 2013 bottom demand in North America and China. Improving order-book in North America (incentives renewed), South America and Europe

#### **Automotive**

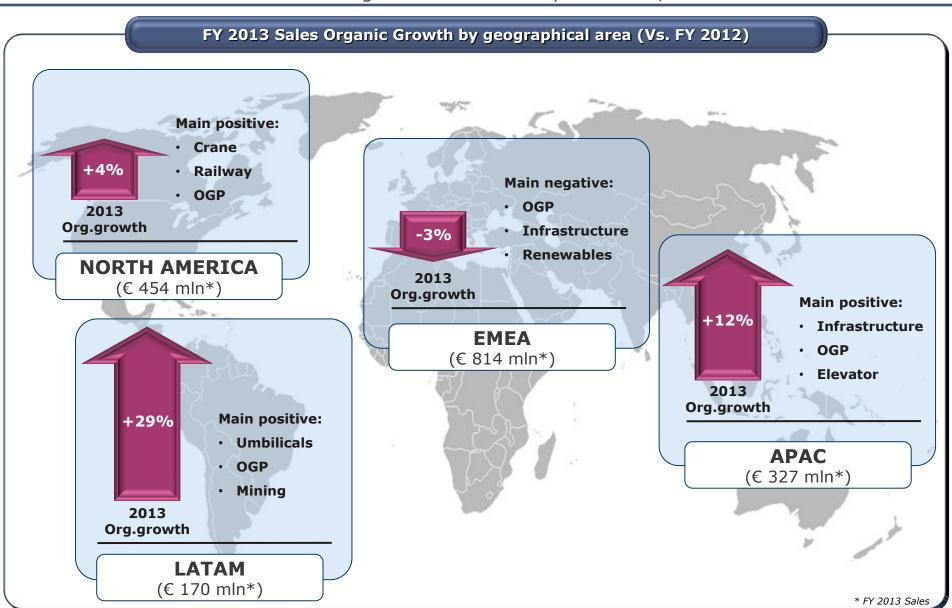
 Positive demand in North and South America expected to continue in 2014 to offset weak European market

#### **Specialties & OEM**

• Increasing results despite still weak European market thanks to commercial initiatives to develop high margin products: Railway/Rolling Stock (North and South America, Europe); Crane (Apac, Europe)

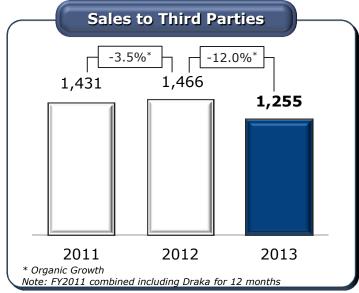
### **Industrial**

New commercial initiatives delivering results out of Europe in OEMs, OGP & Surf and Elevator



#### **Telecom**

Euro Millions, % on Sales





#### Highlights

• Gradual improvement in organic change (Vs previous year) thanks to weak comparable basis from H2'13. Profitability strongly penalized by lower volumes and negative currency effect (e.g. South America, US, Australia).

#### Optical / Fiber

- **Europe:** positive demand evolution expected in the next quarters mainly thanks to France and Spain FTTH deployment in a tough competitive environment
- **North America:** still weak demand with no signs of improvement. Uncertainty on incentives renewal limit short term recovery
- **South America:** first projects submitted for stimulus packages approved. Growing demand expected through the year
- APAC: China maintaining high investments in all applications (Backbone, Metropolitan Ring and Access network) supporting positive demand. NBN project in Australia slowing down due to installation bottleneck and Government policy change

#### Multimedia & Specials

 Lower volume in 2013 due to postponement of data centers investments in major European countries (e.g. Germany, France, UK). Focus on extending activity outside of EMEA.



## **AGENDA**

- > FY 2013 Highlights
  - Group Overview
  - Results by business
- Financial Results

> Appendix

# **Profit and Loss Statement**

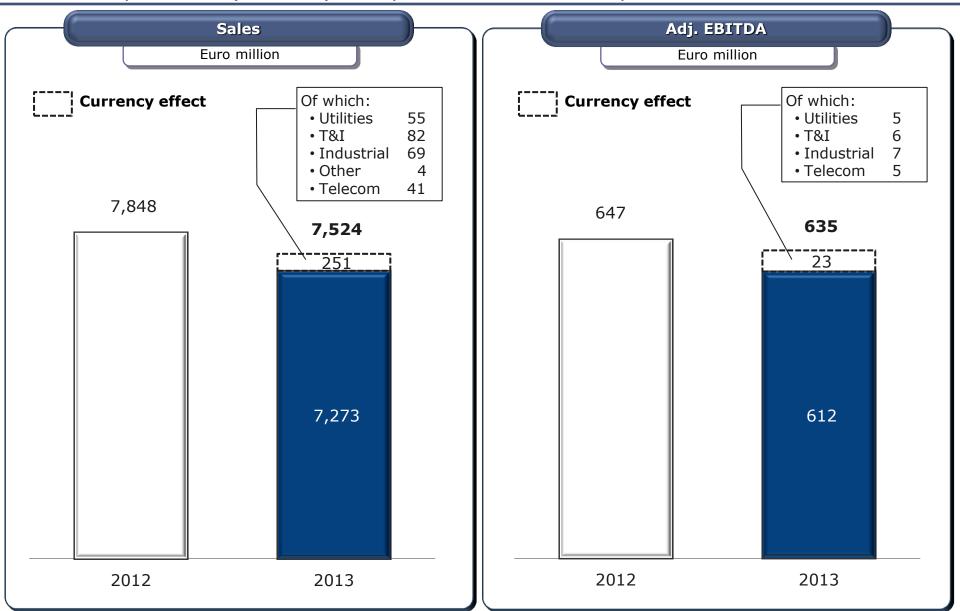
	FY 2013	FY 2012
Sales YoY total growth YoY organic growth	<b>7,273</b> (7.3%) (3.1%)	7,848
Adj.EBITDA % on sales	<b>612</b> 8.4%	<b>647</b> 8.2%
Non recurring items	(50)	(101)
<b>EBITDA</b> % on sales	<b>562</b> 7.7%	<b>546</b> 7.0%
Adj.EBIT % on sales	<b>457</b> 6.3%	<b>483</b> 6.2%
Non recurring items Special items	(50) (47)	(101) (20)
<b>EBIT</b> % on sales	<b>360</b> 4.9%	<b>362</b> 4.6%
Financial charges	(138)	(120) a)
EBT % on sales	<b>222</b> 3.1%	<b>242</b> 3.1%
Taxes % on EBT	(68) 	(73) 
Net income	154	169
Extraordinary items (after tax)	(114)	(111)
Adj.Net income	268	280

a) Restated to include effects of IAS 19 revised; negative effect of €2mln in FY 2012



# **Impact of currencies on Sales and Adj.EBITDA**

Profitability decrease (vs. FY'12) mainly attributable to currency translation effect



# **Extraordinary Effects**

**Euro Millions** 

	FY 2013	FY 2012	
Antitrust investigation Restructuring Draka integration costs Other	6 (50) - (6)	(1) (74) (9) (17)	
EBITDA adjustments	(50)	(101)	
Special items Gain/(loss) on metal derivatives Assets impairment Other	(47) (8) (25) (14)	(20) 14 (24) (10)	
EBIT adjustments	(97)	(121)	
Gain/(Loss) on ex.rates/derivat. (1) Other extr. financial Income/exp.	(33) (13)	(11) (5)	
EBT adjustments	(143)	(137)	
Tax	29	26	N
Net Income adjustments	(114)	(111)	(1) Inclu rate deri
			Tate deri

udes currency and interest ivatives

# Financial Charges Euro Millions

FY 2013 **Net interest expenses** (105)(6) of which non cash Conv. Bond interest exp. Bank fees amortization (8) Gain/(loss) on exchange rates (25)Gain/(loss) on derivatives (1) (8) Non recurring effects (7) **Net financial charges** (153)Share in net income of associates 15 **Total financial charges** (138)

FY 2012
<b>(111)</b> a)
-
(10)
(29)
18
(5)
(137)
17
(120)

Notes

(1) Includes currency and interest rate derivatives

a) Restated to include effects of IAS 19 revised; negative effect of €2mln in FY 2012

# **Statement of financial position (Balance Sheet)**

	31 Dec 2013	31 Dec 2012 a)
Net fixed assets of which: intangible assets of which: property, plants & equipment	2,190 623 1,441	2,300 644 1,539
Net working capital of which: derivatives assets/(liabilities) of which: Operative Net working capital	444 (6) 450	482 (7) 489
Provisions & deferred taxes	(297)	(361)
Net Capital Employed	2,337	2,421
Employee provisions	308	344
Shareholders' equity of which: attributable to minority interest	1,195 48	1,159 47
Net financial position	834	918
Total Financing and Equity	2,337	2,421

a) Restated to include Prysmian Powerlink Services business combination



### **Cash Flow Euro Millions**

Adj.EBITDA
Non recurring items
EBITDA
Net Change in provisions & others
CF from operations (before WC changes)
Working Capital changes
Paid Income Taxes
Cash flow from operations
Acquisitions
Net Operative CAPEX
Net Financial CAPEX
Free Cash Flow (unlevered)
Financial charges
Free Cash Flow (levered)
FCF (levered) excl. acquisitions
Dividends
Other Equity movements
Net Cash Flow
NFP beginning of the period
Net cash flow
Other variations
NFP end of the period

FY 2013
612
(50)
562
(80)
482
(19)
(64)
399
-
(114)
11 <b>296</b>
(126) <b>170</b>
170
(92)
-
78
(918)
78
6
(834)

<b>647</b> (101)
546
(1)
545
0.0
75
(74)
546
(86)
(141)
8
327
_
(129)
198
284
(45)
1
1 <b>54</b>
(1,064)
154
(8)
(918)
(320)

FY 2012

Δ NFP 2010PF -201	3
NFP Pro-forma 2010*	(1,259)
NFP 2013	(834)
ΔNFP	425
Of which: Cumulate	ed 2011-13
FCF lev. excl. acquisitions	689
Dividends	(174)
Acquisitions	(86)
Other**	(4)
ΔNFP	425

<sup>\*</sup> Includes debt originated by Transaction costs ( $\in$  19m) and Refinancing costs ( $\in$  7m) related to Draka acquisition in 2011 \*\* Includes Other Equity movements and Other variations

### **Dividends**

#### Dividend per share in line with last year supported by sound cash generation

#### Dividend proposed to the forthcoming Shareholders' Meeting

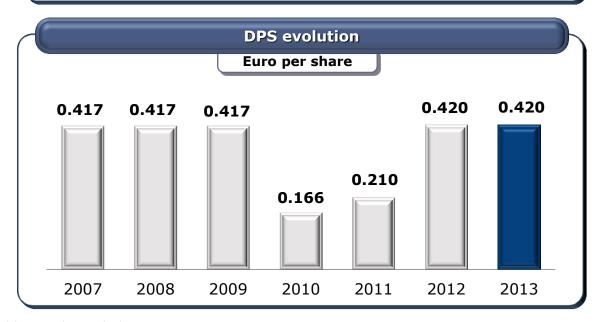
• Dividend Per Share € 0.420

• Total payout: € 89 millions

• Ex-dividend date: 22 April 2014

• Payment date: 25 April 2014

• **Dividend Yield:** 2.3% (3)









<sup>(1)</sup> Outstanding as of February 25, 2014

<sup>(2)</sup> Shares with dividend right: Total shares outstanding (214,591,710) - Treasury shares owned by the Company (3,028,500)

<sup>(3)</sup> Based on last 30 trading days average closing price (€ 18.621) at February 21, 2014

## **AGENDA**

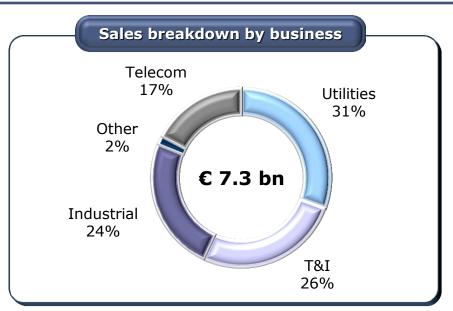
- > FY 2013 Highlights
  - Group Overview
  - Results by business
- Financial Results

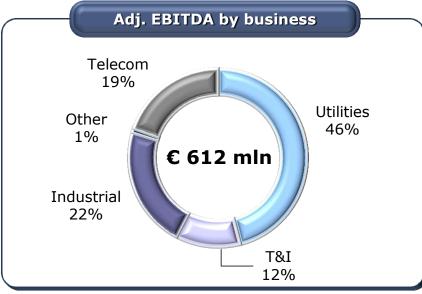
Appendix

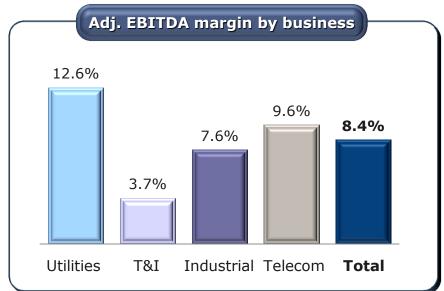
# **Prysmian Group at a glance**

FY 2013 Results



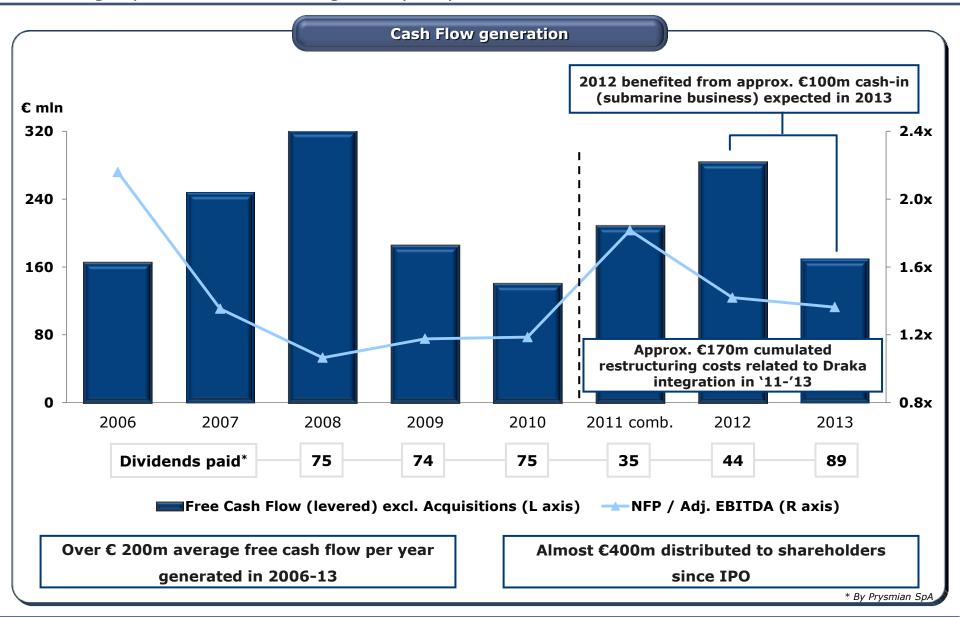






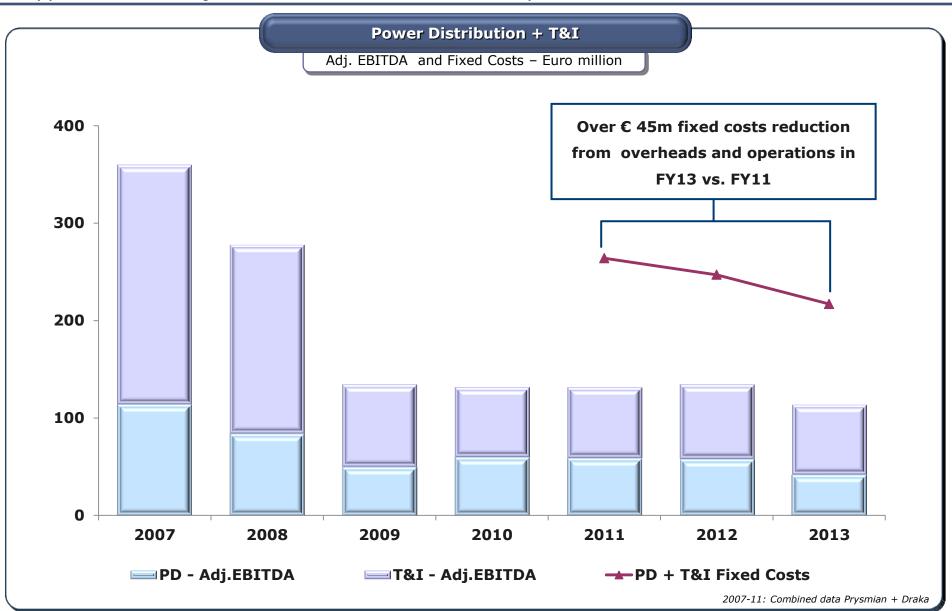
# Cash Flow generation as key priority to create value for shareholders

Growing capabilities to invest organically/acquisitions and remunerate shareholders

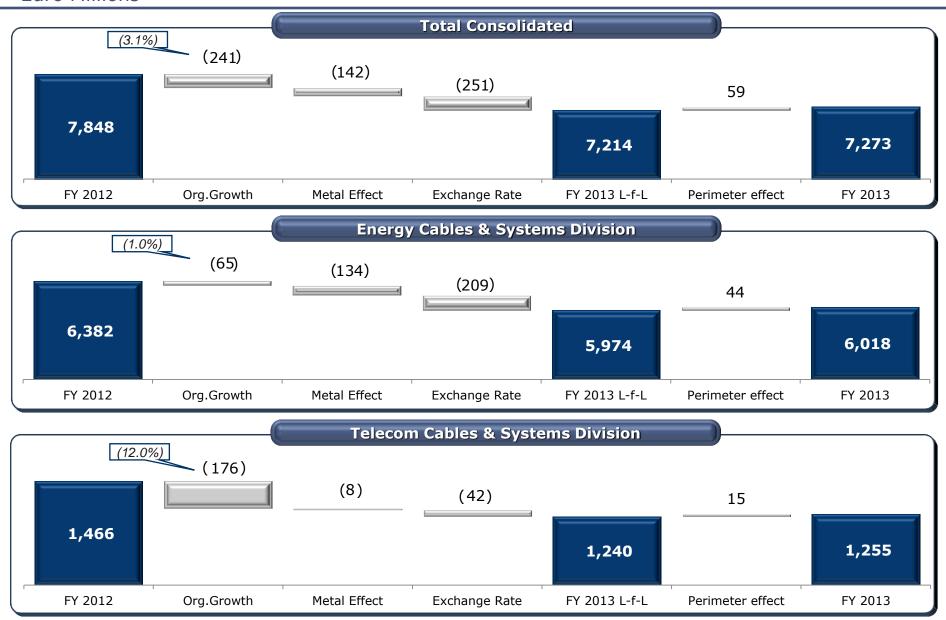


# Improving operating leverage during the downturn

Approx. € 240m adj.EBITDA reduction from 2007 despite cost rationalization



## **Bridge Consolidated Sales**



# **Energy Segment - Profit and Loss Statement**

Sales to Third Parties
YoY total growth
YoY organic growth
Adj. EBITDA
% on sales
Adj. EBIT
% on sales

	FY 2013
	6,018
	, (5.7%)
	(1.0%)
	492
	8.2%
	387
-	6.4%

FY 2012	
6,382	
487	
7.6%	
<b>379</b> 5.9%	
3.370	

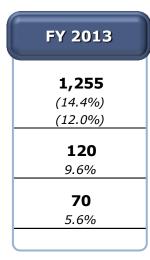
# **Energy Segment – Sales and Profitability by business area**

Euro Millions, % on Sales

	FY 2013	FY 2012	Total growth	Organic growth
Utilities	2,224	2,287	(2.8%)	(1.4%)
Trade & Installers	1,914	2,159	(11.3%)	(4.3%)
Industrial	1,765	1,801	(2.0%)	4.1%
Others	115	135	n.m.	n.m.
Total Energy	6,018	6,382	(5.7%)	(1.0%)
			FY'13 % on Sales	FY'12 % on Sales
Utilities	281	270	12.6%	11.8%
Trade & Installers	72	77	3.7%	3.6%
Industrial	134	139	7.6%	7.7%
Others	5	1	n.m.	n.m.
Total Energy	492	487	8.2%	7.6%
Utilities	240	234	10.8%	10.2%
Trade & Installers	47	49	2.4%	2.3%
Industrial	99	99	5.6%	5.5%
Others	1	(3)	n.m.	n.m.
Total Energy	387	379	6.4%	5.9%

# **Telecom Segment – Profit and Loss Statement**

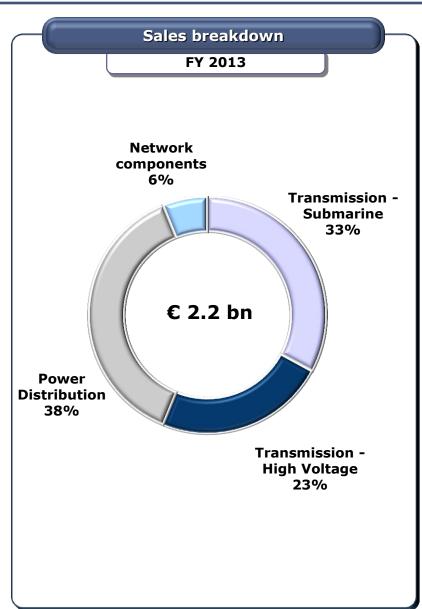
Sales to Third Parties	
YoY total growth	
YoY organic growth	
Adj. EBITDA	
% on sales	
AJ: EDIT	
Adj. EBIT	
% on sales	

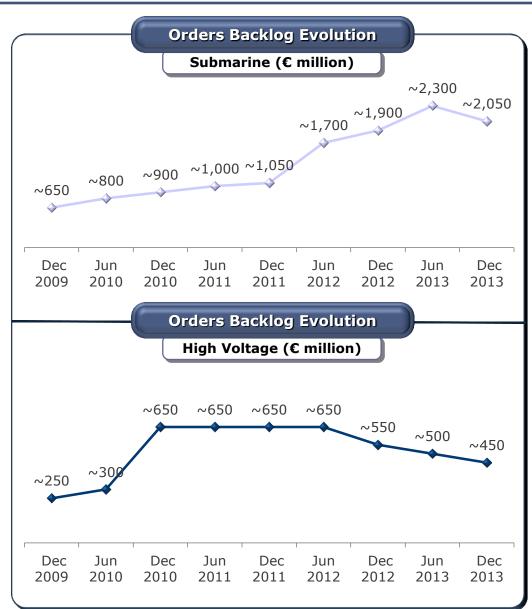


FY 2012	
1,466	
160	
10.9%	
<b>104</b> 7.1%	

### **Utilities**

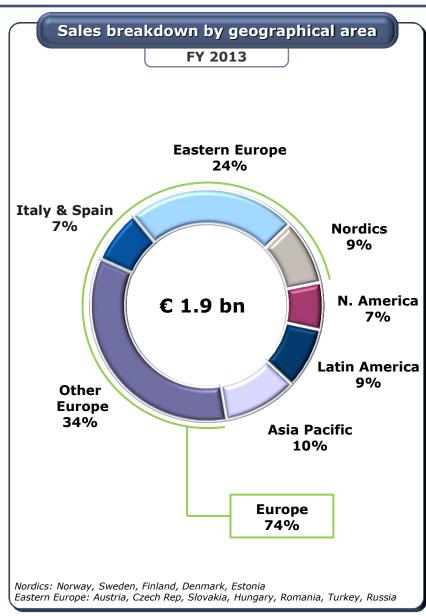
#### Sales breakdown and Orders Backlog evolution

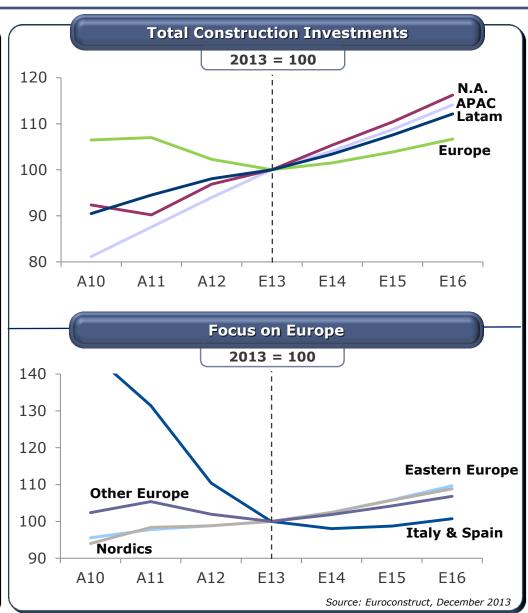




### **Trade & Installers**

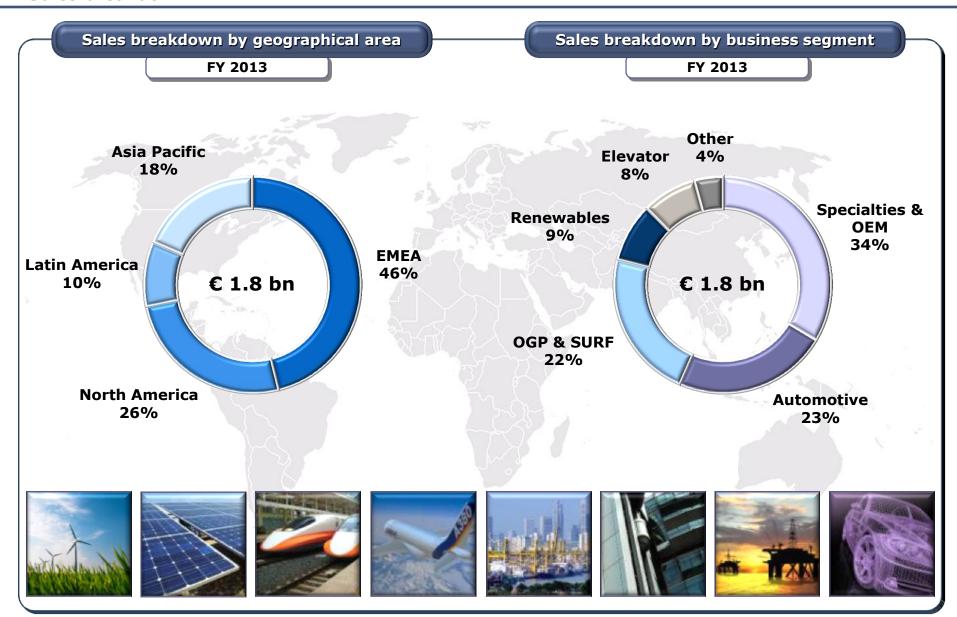
Sales breakdown

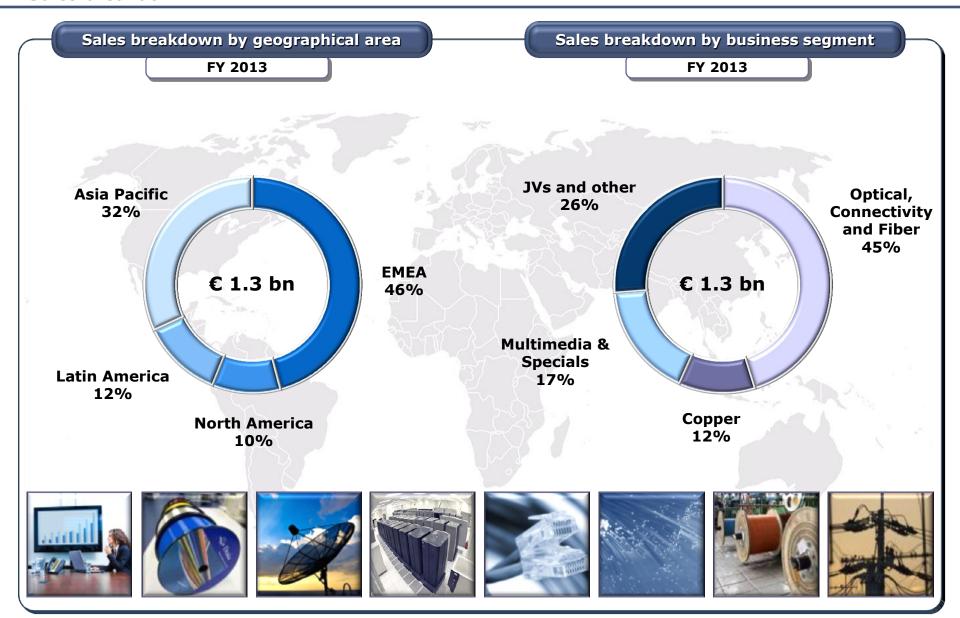




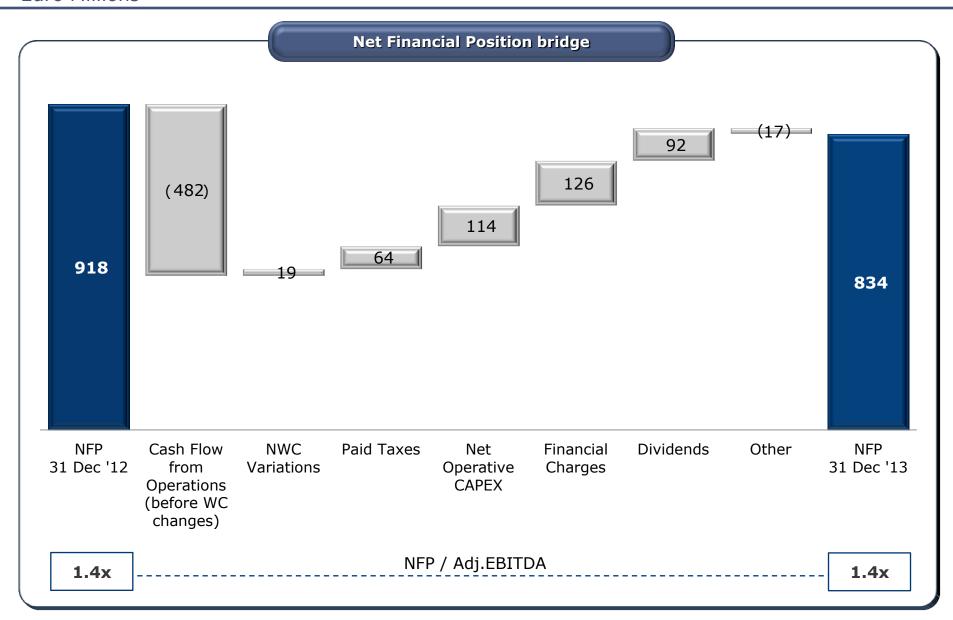
### **Industrial**

Sales breakdown



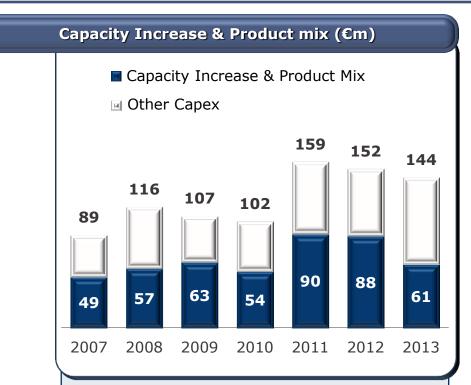


### **Net Financial Position**

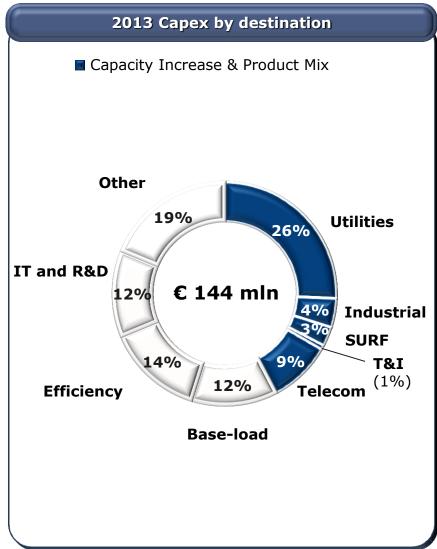


### **CAPEX** evolution

#### Investments focused on high value added businesses



							$\overline{}$
Utilities	73%	72%	43%	22%	60%	49%	61%
Industrial	14%	9%	6%	2%	7%	10%	10%
Surf	-	4%	43%	65%	21%	12%	7%
T&I	10%	2%	-	-	1%	1%	1%
Telecom	3%	13%	8%	11%	11%	28%	21%
Total (1)	100%	100%	100%	100%	100%	100%	100%



(1) % of Capacity Increase & Product mix Note: Draka consolidated since 1 March 2011

# P&L Statement - 2013 Restated in application of IFRS 10-11

	FY 2013	FY 2013 Restated <sup>a)</sup>
Sales	7,273	6,998
Adj.EBITDA  of which share of net income	612	<b>613</b> 35
Non recurring items	(50)	(50)
EBITDA	562	563
Adj.EBIT	457	467
Non recurring items Special items	(50) (47)	(50) (47)
EBIT	360	370
Net financial charges Share of net income	(153) 15	(152)
Total financial charges	(138)	(152)
EBT	222	218
Taxes	(68)	(66)
Net income	154	152
Extraordinary items (after tax)	(114)	(114)
Adj.Net income	268	266

a) Restatement in application of IFRS 10-11 and reclassification of share of net income

# **Statement of fin. position (BS) - 2013 Restated in application of IFRS 10-11** Euro Millions

	31 Dec 2013	31 Dec 2013 Restated a)
Net fixed assets of which: intangible assets of which: property, plants & equipment	2,190 623 1,441	2,207 588 1,390
Net working capital of which: derivatives assets/(liabilities) of which: Operative Net working capital	444 (6) 450	391 (6) 397
Provisions & deferred taxes	(297)	(302)
Net Capital Employed	2,337	2,296
Employee provisions	308	308
Shareholders' equity of which: attributable to minority interest	1,195 48	1,183 33
Net financial position	834	805
Total Financing and Equity	2,337	2,296

a) Restatement in application of IFRS 10-11 and reclassification of share of net income

# Cash Flow - 2013 Restated in application of IFRS 10-11

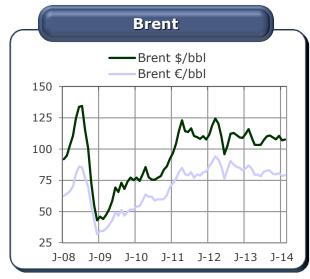
FY 2013	FY 2013 Restated <sup>a)</sup>
612	613
(50)	(50)
562	563
(80)	(77)
-	(34)
482	452
(19)	(6)
-	17
(64)	(60)
399	403
-	-
(114)	(107)
11	-
296	296
(126)	(124)
170	172
170	172
(92)	(92)
-	-
78	80
(918)	(888)
78	80
6	3
(834)	(805)
	612 (50) 562 (80) - 482 (19) - (64) 399 - (114) 11 296 (126) 170 (92) - 78 (918) 78 6

a) Restatement in application of IFRS 10-11 and reclassification of share of net income



### **Reference Scenario**

Commodities & Forex













Based on monthly average data Source: Nasdag OMX

### Disclaimer

- The managers responsible for preparing the company's financial reports, A.Bott and C.Soprano, declare, pursuant to paragraph 2 of Article 154-bis of the Consolidated Financial Act, that the accounting information contained in this presentation corresponds to the results documented in the books, accounting and other records of the company.
- Certain information included in this document is forward looking and is subject to important risks and
  uncertainties that could cause actual results to differ materially. The Company's businesses include its Energy and
  Telecom cables and systems sectors, and its outlook is predominantly based on its interpretation of what it
  considers to be the key economic factors affecting these businesses.
- Any estimates or forward-looking statements contained in this document are referred to the current date and, therefore, any of the assumptions underlying this document or any of the circumstances or data mentioned in this document may change. Prysmian S.p.A. expressly disclaims and does not assume any liability in connection with any inaccuracies in any of these estimates or forward-looking statements or in connection with any use by any third party of such estimates or forward-looking statements. This document does not represent investment advice or a recommendation for the purchase or sale of financial products and/or of any kind of financial services. Finally, this document does not represent an investment solicitation in Italy, pursuant to Section 1, letter (t) of Legislative Decree no. 58 of February 24, 1998, or in any other country or state.
- In addition to the standard financial reporting formats and indicators required under IFRS, this document contains a number of reclassified tables and alternative performance indicators. The purpose is to help users better evaluate the Group's economic and financial performance. However, these tables and indicators should not be treated as a substitute for the standard ones required by IFRS.