



H1 2015 Financial Results

Milan – July 30th 2015

PLATFORM TO ENHANCE CUSTOMER SERVICE LINKING THE FUTURE STRONGE LEADING TECHNOLOGY LEADING TECHNOLOGY WORLDWIDE LEADER IN RENEWABLE ENERGE EXTENDED PRODUCT OFFERING IN OGP AND IN





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H1 2015 Highlights

- H1 organic growth excl. WL impact at 7.0% (7.6% incl. WL impact) enhanced by a 8.0% Q2 organic growth (9.1% incl. WL impact)
- Adj. EBITDA at € 315m excl. WL (8.3% of sales; € 314m incl. WL at 8.4% of sales) driven by:
 - Continued solid growth in the Projects (+17.4% organically excl. WL;
 +21.7% incl. WL) and in Telecom business (+13.1% organically)
 - Consolidation of recovery in the E&I business in selected countries
 - Weak performance in Oil & Gas and Automotive businesses
- Reduced negative impact from Western Link project
- NFP at € 979m better than expected
 New Euro Bond transaction further strenghtens the Group's financial structure
- Award of the NSN Link (Norway-UK) project, the longest HVDC subsea cable interconnection ever awarded, worth around € 550 millions for Prysmian
- ➢ Inclusion in the FTSE4Good Global Index

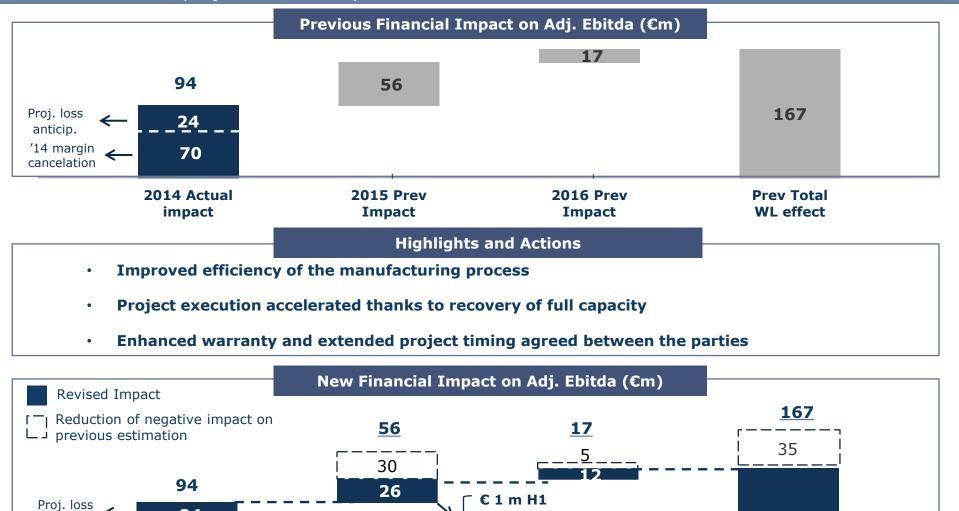


Western Link effect: new financial impact 2015-2016

2015

New Impact

Euro 35 Millions project's result improvement



€ 25m H2

2016

New Impact



anticip.

'14 margin

cancelation

24

70

2014 Actual

impact

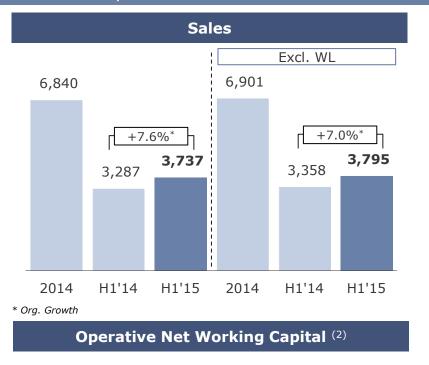
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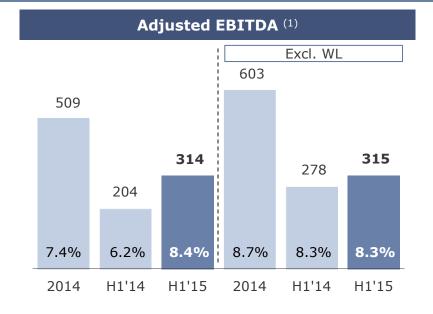
New Tot

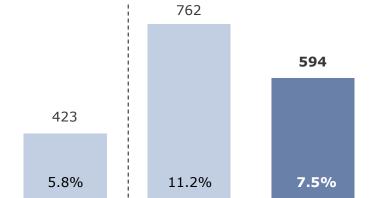
WL effect

H1 2015 Key Financials

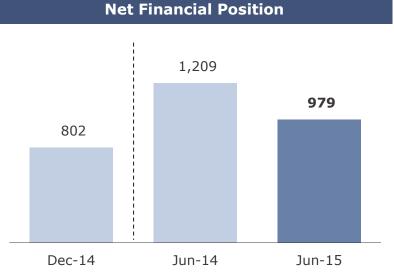
Euro Millions, % on Sales







Jun-14



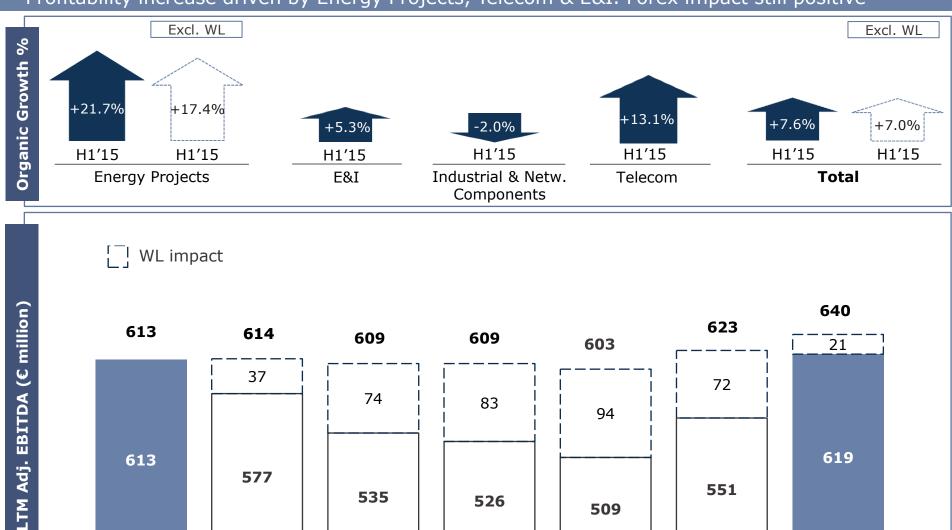
(1) Adjusted excluding non-recurring income/expenses; (2) Defined as NWC excluding derivatives; % on sales is defined as Operative NWC on annualized last quarter sales

Jun-15

Dec-14

H1 Organic Growth by business and LTM Adj. EBITDA evolution

Profitability increase driven by Energy Projects, Telecom & E&I. Forex impact still positive



LTM Q3'14

LTM Q4'14



FY 2013

LTM Q1'14

LTM Q2'14

LTM Q2'15

LTM Q1'15

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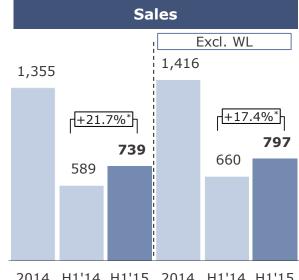
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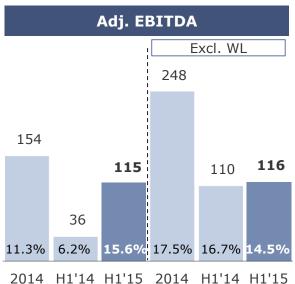
Energy Projects

Euro Millions, % on Sales



2014 H1'14 H1'15 2014 H1'14 H1'15

* Org. Growth



Highlights

Submarine

- Market remains solid in Europe, mainly driven by Interconnections projects.
- Order book at peak levels.
- Recovery of the WL project ahead of expectations:
 - Improved efficiency of the manufacturing process
 - Project execution accelerated thanks to recovery of full capacity
 - Enhanced warranty and extended project timing agreed between the parties

Underground High Voltage

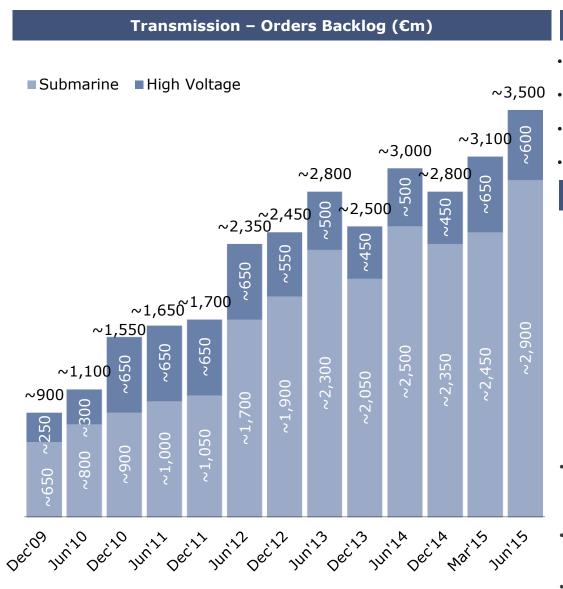
H1 performance in line with previous year: positive results in the UK, opposed to some weakness in France, Italy and the Nordics. Positive trend in China.

SURF

Positive contribution from the Umbilicals business (Brazil) and continued growth of DHT (North America and outside), despite oil price decline, due to the execution of long term projects

Transmission backlog at peak level

Strong tendering activity in H1



Major transmission projects awarded in H1

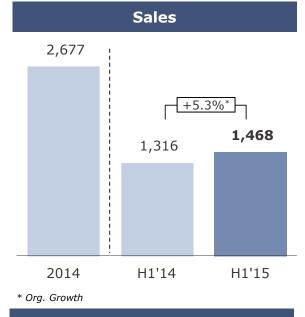
- Kuwait, underground € 50m
- Italy-France, underground € 200m
- 50 Hertz option (GER), submarine € 230m
- NSN Link (Norway-UK), submarine € 550m

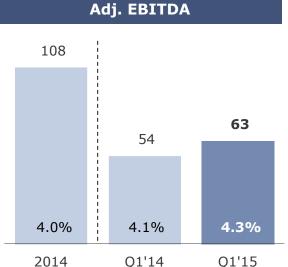
Source: National Grid Slyth 400kV Substation Converter Station & Underground Cable Subsea Cable Converter Station & Underground Cable Substation HVAC Electricity HVDC Electricity HVDC Electricity

- Approx. 740 km of cable route in land and sea, using an HVDC mass impregnating paper insulation cable operating at a \pm 515 kV
- Total project value (cables) just below € 0.9bn, of which Prysmian's share approx. € 550m
- Customers: Statnett SF and National Grid plc

Energy & Infrastructure

Euro Millions, % on Sales





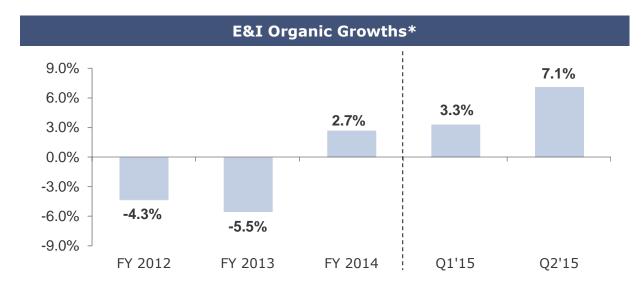
Highlights

Trade & Installers

- Low single digit organic growth supported by positive trends in some European countries (Spain, UK and Eastern Europe) and robust orders for wind farm in N.A.
- Price pressure in Brazil

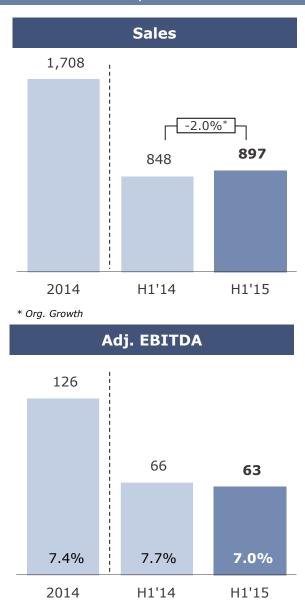
Power Distribution

- Stronger than expected organic growth driven by good volume recovery in the Nordics, Germany and Argentina.
- Prices in line with previous quarters



Industrial & Network Components

Euro Millions, % on Sales



Highlights

Specialties & OEMs

- Overall positive organic growth in H1
- Positive performance in APAC and in Europe, mainly driven by Nuclear (France) and Railway.

Oil & Gas

Continued weakness of the MRO business. The projects business (>75% of sales) starting to reflect the effects of the weak oil price environment.

Elevator

Good improvement in all the geographies (US, Europe and APAC)

Automotive

• Strong competition on standard products also from Harness Makers still affecting the performance of the business.

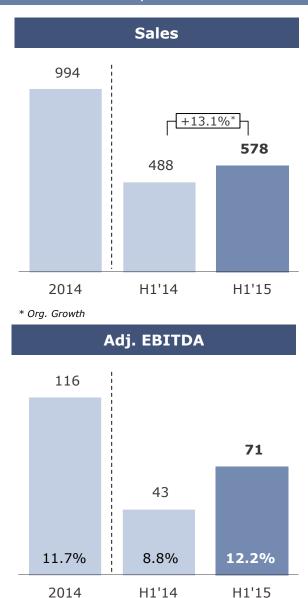
Network Components

Weak demand of the European HV (NL) affected the first half growth of the business. Positive performance in China.

Telecom

Prysmian Group

Euro Millions, % on Sales



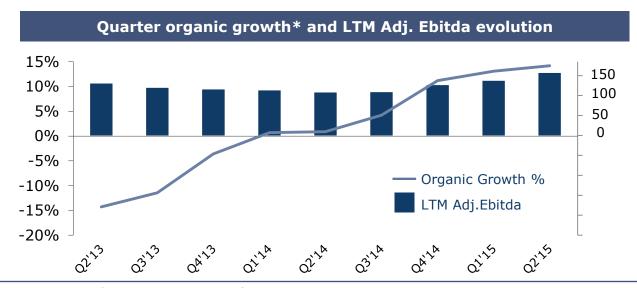
Highlights

Optical, Connectivity & Fiber

- Strong organic growth in almost all geographies thanks to FTTH/FTTA national plans and backhaul investments, with prices stable vs. previous year.
- Sound demand in the US, Europe (mainly France, Italy and the UK) and Australia (NBN project expected to temporarely slow down in the second half). Latam (Brazil) still below expectations.
- The fiber cost reduction plan is delivering the expected results

Multimedia & Specials

Solid growth trend in APAC and Brazil. Europe stable on previous year.



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> H1 2015 Highlights

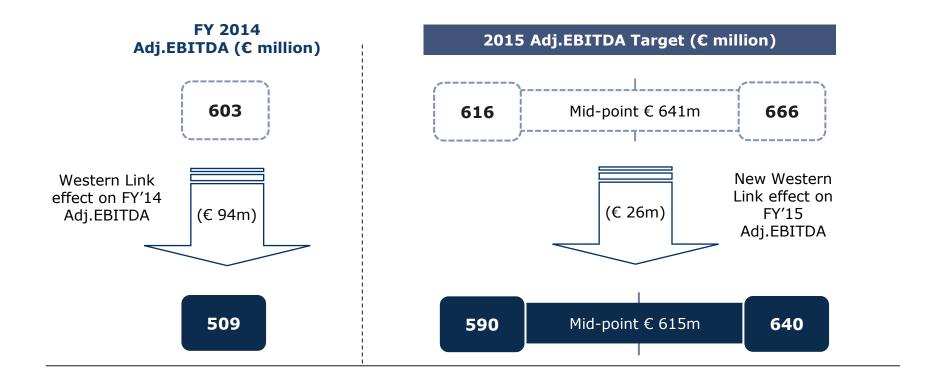
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FY 2015 Outlook

New guidance for 2015



Assuming current business trends and fx,

the target is to reach the upper part of the guidance range

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Profit and Loss Statement

Euro Millions

	H1 2015	H1 2014	WL effect H1'15 vs. H1'14
Sales YoY total growth YoY organic growth YoY organic growth excl. WL	3,737 13.7% 7.6% 7.0%	3,287	(1) in H1'15 (74) in H1'14
Adj.EBITDA % on sales	314 8.4%	204 6.2%	73
Adj.EBITDA excl. WL % on sales	315 8.3%	278 8.3%	<u>-</u>
Non recurring items	(53)	40	
EBITDA % on sales	261 7.0%	244 <i>7.4%</i>	73
Adj.EBIT % on sales	242 6.5%	133 <i>4.0%</i>	73
Non recurring items Special items	(53) (16)	40 3	<u>-</u>
EBIT % on sales	173 <i>4.6%</i>	176 5.4%	73
Financial charges	(53)	(74)	<u> </u>
EBT % on sales	120 3.2%	102 3.1%	73
Taxes % on EBT	(42) <i>35.0</i> %	(22) 21.6%	(1) in H1'15 (52) in H1'14
Net income % on sales	78 2.1%	80 2.4%	51
Net income excl. WL % on sales	79 2.1%	132 3.9%	-

Non Recurring and Special Items on EBIT Euro Millions

	H1 2015	H1 2014
Antitrust Restructuring Price adjustments Other	(20) (33) - -	32 (7) 22 (7)
EBITDA adjustments	(53)	40
Special items Gain/(loss) on metal derivatives Assets impairment Other	(16) (1) (7) (8)	3 6 - (3)
EBIT adjustments	(69)	43

Financial Charges Euro Millions

	H1 2015	H1 2014
Net interest expenses	(40)	(42)
of which non-cash conv.bond interest exp.	(4)	(4)
Bank fees amortization	(2)	(4)
Gain/(loss) on exchange rates	(16)	(4)
Gain/(loss) on derivatives 1)	8	(15)
Non recurring effects	(3)	(9)
Net financial charges	(53)	(74)

¹⁾ Includes currency and interest rate derivatives

Statement of financial position (Balance Sheet) Euro Millions

	30 Jun 2015	30 Jun 2014	31 Dec 2014
Net fixed assets	2.269	2 222	2.210
	2,268	2,232 <i>587</i>	2,219 <i>561</i>
of which: intangible assets of which: property, plants & equipment	555 1,447	1,415	1,414
	580	751	407
Net working capital			
of which: derivatives assets/(liabilities)	(14)	(11)	(16)
of which: Operative Net working capital	594	762	423
Provisions & deferred taxes	(294)	(268)	(281)
Net Capital Employed	2,554	2,715	2,345
Employee provisions	362	329	360
Shareholders' equity	1,213	1,177	1,183
of which: attributable to minority interest	33	35	33
Net financial position	979	1,209	802
Total Financing and Equity	2,554	2,715	2,345

Cash Flow Euro Millions

	H1 2015	H1 2014	FY 2014
Adj.EBITDA Non recurring items EBITDA	314 (53) 261	204 40 244	509 (13) 496
Net Change in provisions & others Share of income from investments in op.activities Cash Flow from operations (bef. WC changes)	8 (18) 251	(75) (15) 154	(53) (43) 400
Working Capital changes Dividends received Paid Income Taxes Cash flow from operations	(198) 11 (25) 39	(341) 8 (29) (208)	(1) 36 (72) 363
Acquisitions Net Operative CAPEX Free Cash Flow (unlevered)	- (72) (33)	15 (69) (262)	9 (155) 217
Financial charges Free Cash Flow (levered)	(64) (97)	(54) (316)	(110) 107
Free Cash Flow (levered) excl. acquisitions	(97)	(331)	98
Dividends Treasury shares buy-back & other equity movements	(91) 2	(90) -	(90) (20)
Net Cash Flow	(186)	(406)	(3)
NFP beginning of the period	(802)	(805)	(805)
Net cash flow Other variations	(186) 9	(406) 2	(3) 6
NFP end of the period	(979)	(1,209)	(802)

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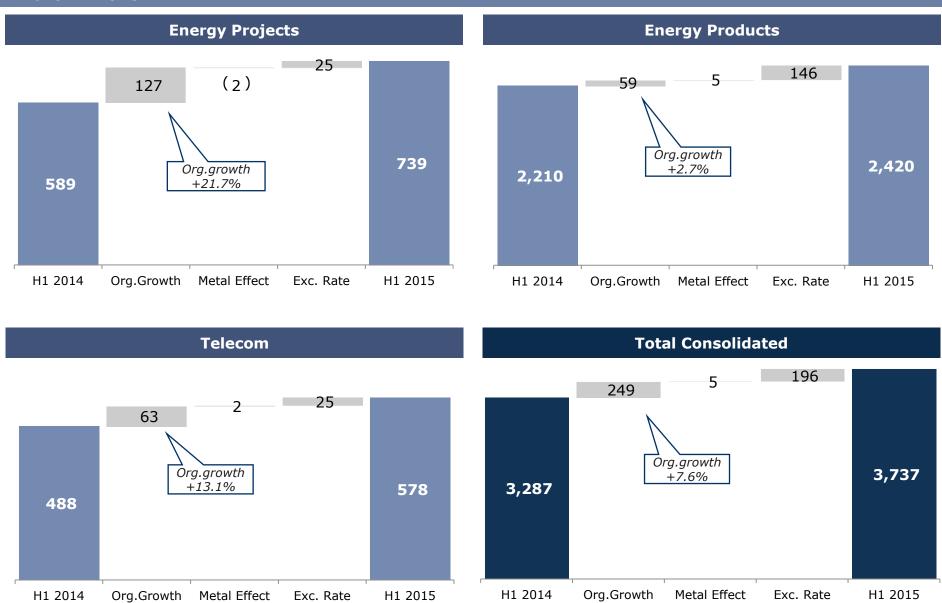
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Bridge Consolidated Sales

Euro Millions



Profit and Loss Statement

Euro Millions

	H1 2015 excl. WL submarine project effect	H1 2015 WL submarine project effect	H1 2015	H1 2014 excl. WL submarine project effect	H1 2014 WL submarine project effect	H1 2014
Sales YoY total growth YoY organic growth	3,795 13.0% 7.0%	(58)	3,737 13.7% 7.6%	3,358	(71)	3,287
Adj.EBITDA % on sales	315 8.3%	(1)	314 8.4%	278 8.3%	(74)	204 6.2%
Non recurring items	(53)	-	(53)	40	-	40
EBITDA % on sales	262 6.9%	(1)	261 7.0%	318 9.5%	(74)	244 7.4%
Adj.EBIT % on sales	243 6.4%	(1)	242 6.5%	207 6.2%	(74)	133 4.0%
Non recurring items Special items	(53) (16)	-	(53) (16)	40 3	- -	40 3
EBIT % on sales	174 4.6%	(1)	173 4.6%	250 7.4%	(74)	176 5.4%
Financial charges	(53)	-	(53)	(74)	-	(74)
EBT % on sales	121 3.2%	(1)	120 3.2%	176 5.2%	(74)	102 3.1%
Taxes % on EBT	(42) <i>34.8</i> %	-	(42) <i>35.0</i> %	(44) 25.0%	22	(22) 21.6%
Net income % on sales	79 2.1%	(1)	78 2.1%	132 3.9%	(52)	80 2.4%

Energy Projects Segment – Profit and Loss Statement Euro Millions

		H1 2015 WL submarine project effect	H1 2015	H1 2014 excl. WL submarine project effect	WL submarine	H1 2014
Sales to Third Parties	797	(58)	739	660	(71)	589
YoY total growth	20.9%	(,	25.6%		, ,	
YoY organic growth	17.4%		21.7%			
Adj. EBITDA	116	(1)	115	110	(74)	36
% on sales	14.5%	. ,	15.6%	16.7%		6.2%
Adj. EBIT	96	(1)	96	90	(74)	16
% on sales	12.1%		13.0%	13.7%	_	2.8%

Energy Products Segment – Profit and Loss Statement

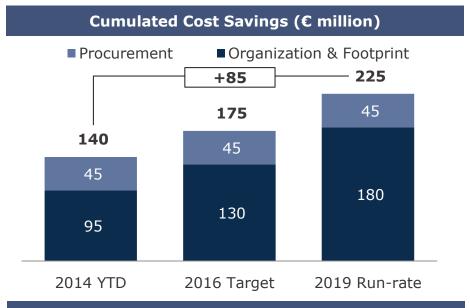
Euro Millions

		H1 2015	H1 2014
	E&I	1,468	1,316
S	YoY total growth	11.6%	
tie	YoY organic growth	5.3%	
Sales to Third Parties	Industrial & Netw. Comp.	897	848
р	YoY total growth	5.7%	
ıic	YoY organic growth	(2.0%)	
F	Other	55	46
t	YoY total growth	19.0%	
les	YoY organic growth	14.0%	
Sal	ENERGY PRODUCTS	2,420	2,210
0,	YoY total growth	9.5%	
	YoY organic growth	2.7%	
	E&I	63	54
∢	% on sales	4.3%	4.1%
Adj. EBITDA	Industrial & Netw. Comp.	63	66
BI	% on sales	7.1%	7.7%
ш.	Other	2	5
Ġ	% on sales	3.2%	10.9%
< <	ENERGY PRODUCTS	128	125
	% on sales	5.3%	5.6%
	F&T	46	38
	% on sales	3.1%	2.9%
—	Industrial & Netw. Comp.	50	<u>54</u>
Adj. EBI	% on sales	5.6%	6.3%
	Other		3
\dj.	% on sales	1.3%	7.3%
	ENERGY PRODUCTS	97	95
	% on sales	4.0%	4.3%

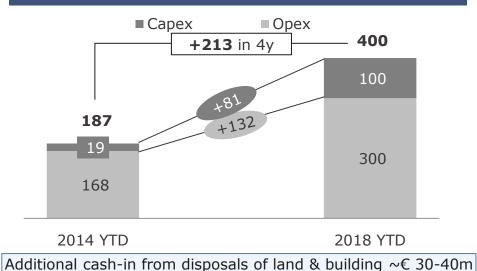
Telecom Segment – Profit and Loss Statement Euro Millions

	H1 2015	H1 2014
Sales to Third Parties YoY total growth	578 18.6%	488
YoY organic growth	13.1%	
Adj. EBITDA % on sales	71 12.2%	43 8.8%
Adj. EBIT	49 8.5%	22 4.5%

Cost Efficiency plan







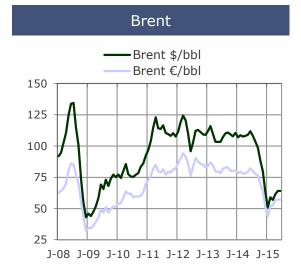
Organization & Footprint



- □ Optmization of European organization & footprint
 - Creation of Centers of Operational Excellence and Service Centers
 - ✓ Regional scope and scale effectiveness
 - ✓ Networking streamlining and lean structures
 - Service performance and flexibility vs. market dynamics
- € 85 million additional cost efficiencies by 2019
- € 30-40 million future cash-in from disposals of land & building

Reference Scenario

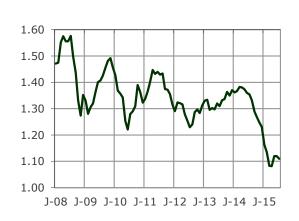
Commodities & Forex







EUR / USD

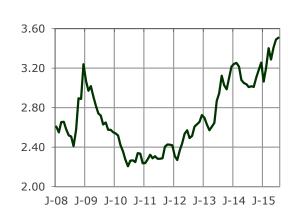




J-08 J-09 J-10 J-11 J-12 J-13 J-14 J-15



EUR / BRL



Based on monthly average data Source: Nasdag OMX



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